

# **GR ENGINEERING SERVICES LIMITED**

ANNUAL FINANCIAL REPORT

30 June 2017

ABN 12 121 542 738



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Annual General Meeting

14 NOVEMBER 2017



### CORPORATE DIRECTORY

### **GR ENGINEERING SERVICES LIMITED**

ACN 121 542 738 ABN 12 121 542 738

### DIRECTORS

Geoff Jones (Managing Director) Phillip Lockyer (Non-Executive Chairman) Tony Patrizi (Executive Director) Barry Patterson (Non-Executive Director) Terrence Strapp (Non-Executive Director) Peter Hood (Non-Executive Director)

### **COMPANY SECRETARY & CHIEF FINANCIAL OFFICER**

Giuseppe (Joe) Totaro

### **REGISTERED OFFICE**

179 Great Eastern Highway BELMONT WA 6104

### PRINCIPAL PLACE OF BUSINESS

179 Great Eastern Highway BELMONT WA 6104 Telephone: (61 8) 6272 6000 Facsimile: (61 8) 6272 6001 Email: gres@gres.com.au Website: www.gres.com.au

### ASX CODE

GNG

### AUDITOR

Deloitte Touche Tohmatsu Tower 2, Brookfield Place, 123 St Georges Terrace PERTH WA 6000

### SOLICITORS TO THE COMPANY

Zafra Legal Level 10, 105 St Georges Terrace PERTH WA 6000

### SHARE REGISTRY

Computershare Investor Services Pty Limited Level 11, 172 St Georges Terrace PERTH WA 6000



Your Directors present their report together with the financial statements of GR Engineering Services Limited ("GR Engineering" or "consolidated entity") for the financial year 1 July 2016 to 30 June 2017 and the independent auditor's report thereon.

The names of the consolidated entity's Directors in office during the financial year ended 30 June 2017 and until the date of this report are as below. Directors were in office for this entire period unless otherwise stated.

### DIRECTORS

Geoffrey (Geoff) Michael JONES (Managing Director) Phillip (Phil) LOCKYER (Non-Executive Chairman) Appointed 21 December 2016 Peter John HOOD (Non-Executive Chairman) Tony Marco PATRIZI (Executive Director) Barry Sydney PATTERSON (Non-Executive Director) Terrence John STRAPP (Non-Executive Director)

### COMPANY SECRETARY

Giuseppe (Joe) TOTARO (B.Comm, CPA, CTA)

Joe is a co-founder of GR Engineering and has been Company Secretary since 4 September 2006. He was appointed Chief Financial Officer on 19 April 2011. Joe is a certified practicing accountant (CPA) with over 30 years' experience in commercial and public practice specialising in mining and mining services. He was formerly company secretary of and business consultant to JR Engineering. Joe's experience includes corporate advisory services having consulted on and managed numerous corporate transactions involving private and publicly listed companies.

### PRINCIPAL ACTIVITIES

During the financial period the consolidated entity's activities have been the provision of high quality process engineering design and construction services to the mining and mineral processing industry and the provision of operations, maintenance and well management services to the oil and gas sector.

### DIVIDENDS PAID DURING THE YEAR

- Fully franked dividend of 5.00 cents per share paid on 28 September 2016
- Fully franked dividend of 5.00 cents per share paid on 30 March 2017



### **REVIEW OF OPERATIONS**

The year under review saw the completion of several important projects and the award of six significant engineering, design and construction contracts involving precious and base metals. Four of these contracts, with a combined value of approximately \$223 million, were awarded during the second half of FY17.

An additional feature of FY17 was the growing contribution made to the consolidated entity's financial performance by Upstream Production Solutions (Upstream PS) which generated revenue of \$68.9 million (\$37.7 million FY16) and EBITDA of \$6.4 million (\$3.3 million FY16).

With the award of new contracts in the minerals processing business in the second half of FY17 and a high proportion of Upstream PS's revenue already contracted, the consolidated entity has clear visibility as to earnings for FY18.

#### Mineral Processing

Design and construction projects completed during FY17 include Independence Group NL's \$136 million Nova Nickel Project which was executed under an engineering procurement and construction (EPC) contract model. Practical completion on this project was achieved in November 2016, on time and on budget.

Awarded and completed in FY17 was work under the \$37 million EPC contract for the completion and upgrade of Auctus Resources Pty Ltd's Mungana zinc, lead, copper and gold concentrator facility located at Chillagoe, Northern Queensland.

In Indonesia, the consolidated entity completed the Wetar Copper Project for PT Batutua Tembaga Raya, awarded in November 2014 and in Greece, work was successfully completed on Hellas Gold SA's Olympias Project in the second half of FY17. Both the Wetar Copper Project and the Olympias Project were executed under engineering, procurement and construction management (EPCM) contracting arrangements. The successful completion of these projects helped to further establish GR Engineering's credentials in EPCM contract execution and its ability to meet the additional challenges of undertaking overseas construction projects.

In April 2017, GR Engineering entered into a \$107 million EPC contract for the design, construction and commissioning of the mineral processing plant associated with Dacian Gold Limited's Mt Morgans Gold Project. GR Engineering's scope of works under this contract involves the design and construction of a new 2.5 million tonne per annum carbonin-leach treatment facility and certain supporting infrastructure for the Mt Morgans Project, located 25 kilometres southwest of Laverton in Western Australia. Work is scheduled for completion during the first quarter of 2018. As at 30 June 2017, GR Engineering was mobilised to site and works were well underway.

Also in April 2017, the Company received approval to recommence work on Western Areas Limited's Cosmic Boy Mill Recovery Enhancement Project. Initial work on this \$24 million engagement commenced in July 2015, with engineering design and procurement of long lead time items, however construction work of approximately \$17.5 million was subsequently deferred. These construction works recommenced in May 2017 and are scheduled for completion in January 2018.

In June 2017, the Company entered into the \$31.3 million EPC contract with Anglogold Ashanti Australia Limited to undertake the design and construction of a brownfields upgrade to processing facilities at the Sunrise Dam Gold Mine, located 55 south of Laverton Western Australia. Under this contract, GR Engineering has been engaged to design and construct a new flotation and ultra-fine grind processing facility with associated services upgrades to operate within the existing processing infrastructure that is currently in operation at Sunrise Dam.



Subsequent to the end of FY17, GR Engineering announced the entry into a \$66.5 million contract with GNT Resources Pty Ltd, a wholly owned subsidiary of Gascoyne Resources Limited. As announced on July 5 2017, this contract provides for the design and construction of a 2.5 million tonne per annum mineral processing plant and associated infrastructure for the Dalgaranga Gold Project located in the Murchison gold mining region of Western Australia.

The award of this contract followed the entry of a Letter of Intent arrangement in March 2017 pursuant to which the Company commenced front end engineering design and early initiating activity. As with all projects underway as at 30 June, this work is proceeding on time and on budget.

In addition to the above projects, the Company was engaged on a number of smaller but nevertheless important contracts. These included the provision of engineering design, construction and site support services to Ma'aden Barrick Copper Company Limited's Jabal Sayid underground paste backfill plant located in Saudi Arabia and the engagement by Gold Road Resources Limited to assist with early works design and the management of the construction of the accommodation camp and construction of the site water supply facilities at its Gruyere Gold Project in Western Australia.

With the continuation of a historically strong gold price and favourable exchange rates, projects commenced in FY17 were dominated by Western Australian gold projects. Over its history, GR Engineering's has developed experience and established a solid track record of designing and building processing facilities associated with a broad range of base metals, precious metals and industrial minerals. This broad expertise has provided GR Engineering with a natural hedge against commodity price movements, particularly in volatile economic climates where precious metals have outperformed.

Experience with a broad range of commodities is also reflected in the Company's study activity. During FY17 GR Engineering completed 32 studies and as at year end was engaged on a further 25. Commodities the subject of these studies included gold, copper, graphite, uranium, zinc, lead, mineral sands and nickel.

### Oil and Gas

The year under review was also notable for the increased contribution to the consolidated entity's operational and financial outcomes made by Upstream Production Solutions (Upstream PS). During FY17, Upstream PS focussed on growing its operations in Western Australia and Queensland and to establish a presence in the South Australian market, including the opening of an Adelaide office in May 2017.

In Queensland, Upstream PS continued to win and deliver new work packages for wellsite and balance of plant maintenance and additional services to leading gas producers in the Bowen and Surat Basins. In Victoria, Upstream PS has also continued to deliver operations, maintenance and other project services to CO2CRC's carbon capture and storage facility in the Otway Basin.

In Western Australia, Upstream PS continued to operate and maintain a number of oil and gas assets in the Perth Basin for AWE Limited (Waitsia Field, Xyris and the Dongara Processing Facilities). In addition Upstream PS continued to deliver operations and maintenance services to the Cliff Head unmanned offshore production platform and its associated onshore Arrowsmith processing facility. Also in Western Australia, Upstream PS continued to successfully deliver operations and maintenance services to Empire Oil and Gas NL at its Red Gully facility, approximately 150 kilometres north of Perth.

In September 2016, Upstream PS became the registered operator of the Northern Endeavour floating production, storage and offloading (FPSO) facility in the Timor Sea on behalf of Northern Oil and Gas Australia (NOGA). This important milestone was completed after a six month transition period during which the required operating and business systems were developed and implemented and personnel were recruited to facilitate the transfer of the operation of the asset from the previous owner and operator.

On 1 March 2017, the consolidated entity announced the award by Eni Australia of a three year maintenance services contract for the Blacktip gas field and associated infrastructure, also located in the Timor Sea. Upstream PS's scope of services includes the administration and execution of maintenance activities, logistics, procurement, engineering and operations support in relation to the unmanned Blacktip well head platform and the associated onshore Yelcherr gas plant.



### <u>Safety</u>

GR Engineering's operational success can only be fully measured having regard to safety performance and in particular the achievement of a zero harm objective. The consolidated entity achieved a Total Reportable Injury Frequency Rate (TRIFR) of 3.15 in FY17 (FY16 5.89). While this compares favourably to FY16 performance, management continues to engender a culture and instil work practices aimed at achieving total safety on all jobs at all locations.

### <u>Outlook</u>

As the consolidated entity moves into FY18, it is buoyed by a strong order book dominated by Australian gold projects. As at 30 June 2017, contracted revenue for the consolidated entity expected to be received in FY18 is approximately \$240 million. Together with opportunities for additional work, the consolidated entity expects revenue for FY18 to be in the range of \$300 million to \$330 million.

### FINANCIAL POSITION

The consolidated entity generated revenue of \$238.7 million and net operating cash outflows of (\$13.5) million for the year ended 30 June 2017. During FY17 the consolidated entity paid dividends of \$15.3 million and as at 30 June held cash totalling \$34.9 million.

As at the end of FY17, the consolidated entity held trade debtors of \$66.2 million, trade creditors of \$62.2 million and short and long term debt of \$0.7 million.

As noted in more detail under Significant Changes in the State of Affairs below, action taken by Wolf Minerals (UK) Limited and uncertainty relating to the timing of the recovery of the debt owed by Eastern Goldfields Limited has resulted in the consolidated entity taking the prudential measure of not declaring a final FY17 dividend.

During FY17, the consolidated entity has utilised its cash reserves to secure competitive advantage by funding early procurement for significant design and construction projects awarded late in FY17. While reducing cash holdings in FY17, these measures are expected to contribute to strong cash generation through FY18, particularly in the first half, resulting in the likely reinstatement of the consolidated entity's dividend policy in 1H18.

### **GROWTH STRATEGY**

The consolidated entity's growth strategy is based on the following key elements:

- Extend geographic reach;
- Seek to form strategic alliances and make strategic investments;
- Extend and diversify commodities for which processing solutions are provided;
- Develop and maintain strong client relationships;
- Focus on securing larger scale projects;
- Acquisition of complementary businesses;
- Extend services to include Build, Own, Operate (BOO) and Build, Own, Operate and Transfer (BOOT) project delivery and operations.



### SIGNIFICANT CHANGES IN THE STATE OF AFFAIRS

The consolidated entity's shares were suspended from trade on the Australian Securities Exchange on 18 August 2017 until prior to the release of this report whilst the consolidated entity sought to update the market on :

- (a) the Supreme Court of Western Australia proceedings between GR Engineering and Eastern Goldfields Limited (Eastern Goldfields), details of which GR Engineering announced to the ASX on 11 July 2017 and the impact to those Proceedings of the appointment and subsequent removal of a liquidator to Eastern Goldfields between 16 and 17 August 2017; and
- (b) GR Engineering receiving from Wolf Minerals (UK) Ltd (a wholly owned subsidiary of Wolf Minerals Limited (Wolf) on 17 August 2017 a contractual notice of claim and intention to call on a performance bond that GR Engineering provided Wolf pursuant to the EPC contract for the design and construction of the Hemerdon Tungsten & Tin Project.

#### Eastern Goldfields

GR Engineering notes the ASX release made by Eastern Goldfields on 17 August 2017 that the liquidator appointed to Eastern Goldfields on 16 August 2017 had been removed. Should Eastern Goldfields have remained in liquidation, GR Engineering would have been prevented from progressing the proceedings announced on 11 July 2017.

Following the removal of the liquidator, GR Engineering will continue to vigorously pursue the Proceedings to seek recovery of progress claims in relation to the Davyhurst EPC Contract totalling approximately \$9.9 million, plus interest and costs. GR Engineering will closely monitor any developments in relation to Eastern Goldfields' financial position.

#### Wolf Minerals

On 5 March 2013, Wolf and GR Engineering Services (UK) Ltd (**GRES UK**), a wholly owned subsidiary of GR Engineering, entered into a contract for the design, construction and commissioning of a mineral processing facility at the Hemerdon Tungsten and Tin project located near Plympton in Devon, United Kingdom (**Contract**). The mineral processing facility was taken over by Wolf on 13 October 2015.

GRES UK agreed to provide performance bonding under the Contract, which included a £7.5 million (approximately A\$12.2 million) unconditional bank guarantee (**Bank Guarantee**). Wolf has retained the Bank Guarantee pending the achievement of plant performance test outcomes under the Contract.

Wolf has publicly disclosed on numerous occasions since March 2016 that it is addressing the presence of low frequency noise (LFN) emanating from the processing plant site.

On 17 August 2017, GRES UK received from Wolf a notice of claim and notice of intention to call on the Bank Guarantee within 21 days of the notice where GRES UK failed to rectify an alleged LFN defect in relation to the works under the Contract (**Claim Notice**). GRES UK considers that the Claim Notice is without merit and that Wolf has no grounds to pursue recourse to the Bank Guarantee. GRES UK notes that there has been no call on the Bank Guarantee and has sought to engage with Wolf to address the Claim Notice in the short term. GRES UK has notified its insurers at Wolf's request and denies all liability in respect of the Claim Notice.

Uncertainty relating to Wolf's stated intention to have recourse to the Bank Guarantee and uncertainty as to the timing of the recovery of the Eastern Goldfields debt, requires a prudent approach to capital management until further clarity is obtained. Accordingly, the Company has elected to not pay a final dividend in FY17. The board will seek to reinstate the payment of a dividend at the earliest possible opportunity, likely to be by way of an interim dividend in FY18.

### FUTURE DEVELOPMENTS

Information regarding likely developments in the operations of the consolidated entity in future financial years is referred to in the Review of Operations and Growth Strategy in above sections of this Directors' Report.



### EVENTS AFTER BALANCE SHEET DATE

Refer to the above section on Significant Changes in the State of Affairs for information on events after balance sheet date.

### **BOARD OF DIRECTORS**

**Phillip (Phil) LOCKYER -** Non-Executive Chairman (Appointed to the Board 04 October 2016 and appointed Non-Executive Chairman 21 December 2016) BAppSc (Mech Eng)

Phil Lockyer is a Mining Engineer and metallurgist who has over 50 years experience in the mineral industry, with a focus on gold and nickel in both underground and open pit operations. He was employed by WMC Resources for 20 years and as General Manager for Western Australia was responsible for WMC's nickel division and gold operations. Mr Lockyer also held the position of Director Operations for Dominion Mining Limited and Resolute Limited. He holds a Diploma of Metallurgy from the Ballarat School of Mines, an Associateship of Mining Engineering from the Western Australian School of Mines and a Masters of Mineral Economics from Curtin University.

Phil Lockyer has formerly served on the Boards of Perilya Limited, Focus Minerals Limited and CGA Mining Limited. He is currently a Non-Executive Director of Swick Mining Services Limited and RTG Mining Inc.

- Interests in ordinary shares in GR Engineering 26,500
- Interests in other securities in GR Engineering None
- Special Responsibilities:
  - Non-Executive Chairman
- Directorships in other listed entities in the last 3 years:
  - Swick Mining Services Limited (ASX:SWK) 2008 Present
  - RTG Mining Inc. (ASX:RTG) 2013 Present

#### Peter John HOOD – Non-Executive Director BE(Chem), MAusIMM, FIChemE, FAICD

Peter is a Chemical Engineer and has over 40 years' experience in the resource and energy sectors.

He was formerly the chief executive officer of Coogee Chemicals and then oil and gas operator, Coogee Resources. Prior to that he served in senior management and project development roles for WMC Ltd in nickel and gold production.

Peter has considerable board experience and is currently Chairman of Matrix Composites and Engineering Ltd, Immediate Past Deputy President of the Australian Chamber of Commerce and Industry, Past President of the Chamber of Commerce and Industry of Western Australia and former Chairman of Apollo Gas Ltd.

Peter was appointed as a Non-Executive Director of the Company on 10 February 2016.

- Interests in ordinary shares in GR Engineering 500,000
- Interests in other securities in GR Engineering None
- Special Responsibilities:
  - Member of the Audit and Risk Committee
  - Member of the Remuneration and Nominations Committee
- Directorships in other listed entities in the last 3 years:
   Matrix Composites & Engineering Limited (ASX:MCE) 2011 Present



### Geoffrey (Geoff) Michael JONES - Managing Director

BE (Civil), FIEAust, CPEng

Geoff is a Civil Engineer with over 30 years' experience in construction, engineering, minerals processing and project development in Australia and overseas. Geoff previously worked for Baulderstone Hornibrook, John Holland, Minproc Engineers and Signet Engineering before serving over six years as Group Project Engineer for Resolute Mining Limited.

Prior to joining GR Engineering Services Limited in 2011, Geoff was the General Manager of Sedgman Limited's metals engineering business and also responsible for the strategic development of the metals engineering division internationally.

Geoff is currently the Non-executive Chairman of Marindi Metals Limited (previously Brumby Resources Limited), and a Non-Executive Director of Azumah Resources Limited, Energy Metals Limited and Ausgold Limited.

- Interests in ordinary shares in GR Engineering 634,705
- Interests in other securities in GR Engineering :
   Share Appreciation Rights 1,363,334
- Special Responsibilities:
   Managing Director
- Directorships in other listed entities in the last 3 years:
  - Marindi Metals Limited (ASX:MZN) 2006 Present
  - Azumah Resources Limited (ASX:AZM) 2009 Present
  - Energy Metals Limited (ASX:EME) 2008 February 2017
  - Ausgold Limited (ASX:AUC) 29 July 2016 Present

### Tony Marco PATRIZI – Executive Director

BE (Mech Eng)

Tony co-founded GR Engineering. Tony is a Mechanical Engineer with over 30 years' experience in the mining and minerals processing industries as a company director, operations manager, and project manager and maintenance engineer. Tony was previously the operations manager of JR Engineering which had over 300 personnel and provided workshop, maintenance, engineering and construction services to mining and mineral processing projects in Western Australia and interstate.

- Interests in ordinary shares in GR Engineering 9,795,000
- Interests in other securities in GR Engineering None
- Directorships in other listed entities in the last 3 years:
   Primary Gold Limited (ASX:PGO) from 8 March 2016 present



#### Barry Sydney PATTERSON – Non-Executive Director ASMM, MIMM, FAICD

Barry is a Mining Engineer with over 50 years' experience in the mining industry and is a co-founder of GR Engineering. He co-founded contract mining companies Eltin, Australian Mine Management and National Mine Management. Barry was also a co-founder of JR Engineering.

Barry has served as a director of a number of public companies across a range of industries. He was formerly a nonexecutive chairman of Sonic Healthcare Limited and Silex Systems Limited and is currently a Non-Executive Director of Dacian Gold Limited.

- Interests in ordinary shares in GR Engineering 7,500,000
- Interests in other securities in GR Engineering None
- Special Responsibilities:
  - Chairman of the Remuneration and Nominations Committee
  - Member of the Audit and Risk Committee
- Directorships in other listed entities in the last 3 years:
   Dacian Gold Limited (ASX:DCN) 2012 Present

### **Terrence (Terry) John STRAPP** – Non-Executive Director CPA, FFin., MAICD

Terry has extensive experience in banking, finance and corporate risk management and has over 30 years' experience in the mining and resource industry. He was formerly a non-executive director of The Mac Services Group Limited (resigned 2010).

Terry is a non-executive director of Ausdrill Limited.

- Interests in ordinary shares in GR Engineering 380,000
- Interests in other securities in GR Engineering None
- Special Responsibilities:
  - Chairman of the Audit and Risk Committee
  - Member of the Remuneration and Nominations Committee
- Directorships in other listed entities in the last 3 years:
   Ausdrill Limited (ASX:ASL) 2005 Present



### **MEETINGS OF DIRECTORS**

The number of Meetings of the Board of Directors held during the year ended 30 June 2017 and the number attended by each director are as follows:

	FULL MEETINGS OF DIRECTORS				
	Eligible	Attended			
Barry Patterson	11	8			
Phil Lockyer	9	9			
Geoff Jones	11	11			
Tony Patrizi	11	9			
Terrence Strapp	11	11			
Peter Hood	11	10			

A meeting of the Audit and Risk Committee was held on 23 August 2016. It was attended by Terry Strapp and Peter Hood. No separate meetings of the Nominations and Remuneration Committee were held during the year with the Board electing to address matters for its consideration within the context of meetings of the full Board of Directors.

### OPTIONS

As at the date of this report, there were no unissued ordinary shares of GR Engineering under option.

### SHARE APPRECIATION RIGHTS

As at the date of this report, Share Appreciation Rights granted are as follows:

	Vesting &		
Grant Date	Exercise Date	Exercise price	Quantity
12 November 2013	30 June 2018	Nil	213,334
15 November 2016	30 June 2019	Nil	650,000
15 November 2016	30 June 2020	Nil	500,000

For full particulars of the Share Appreciation Rights issued to Directors as remuneration, refer to the Remuneration Report.

### PERFORMANCE RIGHTS

As at the date of this report, the unissued ordinary shares of GR Engineering which are the subject of unvested Performance Rights are as follows:

	No. Performance		
Vesting Date	Rights	Expiry Date	Exercise price
31 March 2018	127,500	31 March 2018	-
31 March 2019	127,500	31 March 2019	-
31 March 2018	60,000	31 March 2018	-
31 October 2020	100,000	31 October 2020	-

The Performance Rights holders do not have any right to participate in any issues of shares or other interests in the consolidated entity or any other entity.

During the financial year ended 30 June 2017 187,500 ordinary shares were issued due to the vesting of Performance Rights.



### INDEMNIFYING OFFICERS OR AUDITORS

During the financial year, the consolidated entity paid insurance premiums relating to contracts insuring the directors and company secretary against liability which may arise in connection with them acting as Director or Company Secretary, to the extent permitted under the Corporations Act. The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

### LEGAL PROCEEDINGS

No person has applied for leave of court to bring proceedings on behalf of the consolidated entity or intervene in any proceedings to which the consolidated entity is a party for the purpose of taking responsibility on behalf of the consolidated entity for all or any part of those proceedings.

### NON AUDIT SERVICES

The Board of Directors is satisfied that the provision of non-audit services during the year is consistent with the general standard of independence imposed by the Corporations Act 2001.

Non-audit services were reviewed by the Board to ensure they do not compromise the objectivity of the Auditor and to ensure the nature of services provided is not inconsistent with the principals of auditor independence. Set out in APES 110: Code of Ethics for Professional Accountants set by the Accounting Professional and Ethical Standards Board.

During the year ended 30 June 2017 fees amounting to \$43,212 were paid to Deloitte Touche Tohmatsu for non-audit services including taxation and corporate finance advice.

### AUDITOR'S INDEPENDENCE DECLARATION

The Auditor's Independence Declaration for the year ended 30 June 2017 has been reviewed and can be found at page 22 of the annual financial report.

### **ENVIRONMENTAL ISSUES**

In conducting its business, the consolidated entity is required to obtain permits and licences from relevant state environment protection authorities. It is of paramount importance to management and the Board of Directors that as well as operating within its own Environmental Policies, the consolidated entity observes all relevant licences in good standing. The consolidated entity has not been made aware of any areas of non-compliance in this regard.



### **REMUNERATION REPORT – AUDITED**

The remuneration report details the amount and nature of the remuneration for the consolidated entity's key management personnel.

### Directors

- Geoff Jones (Managing Director)
- Phil Lockyer (Non-Executive Chairman) Appointed 21 December 2016
- Tony Patrizi (Executive Director)
- Barry Patterson (Non-Executive Director)
- Terrence Strapp (Non-Executive Director)
- Peter Hood (Non-Executive Director)

### Executives

- David Sala Tenna (General Manager EPC)
- Joe Totaro (Chief Financial Officer & Company Secretary)
- Rodney Schier (Engineering Manager)
- Paul Newling (General Manager EPCM)

Unless otherwise stated the named persons held their current position for the whole financial year and since the end of the financial year. At the consolidated entity's 2016 Annual General Meeting, 99.8% of eligible shareholders voted in favour of the remuneration report. No specific comments were made regarding the remuneration report at the meeting.

### **REMUNERATION POLICY**

The consolidated entity's remuneration policy has been designed to attract and retain high calibre key employees whose personal interests are aligned with success and growth of the consolidated entity and therefore shareholders. This will be achieved by:

- Staying abreast of labour market forces thereby ensuring remuneration offered by the consolidated entity is competitive and remains so through a process of annual review.
- Devising performance based remuneration programmes.
- Utilising the consolidated entity's Equity Incentive Plan and / or Employee Share Option Plan.

### NON-EXECUTIVE DIRECTORS

The consolidated entity's policy is to remunerate non-executive directors according to market rates and to reflect the time dedicated to their position and special responsibilities involved.

GR Engineering's Constitution provides that the Directors shall be paid out of the funds of the consolidated entity by way of remuneration for services such sums as may from time to time be determined by the consolidated entity in General Meeting, to be divided among the Directors in such proportions as they shall from time to time agree or in default of agreement, equally.

Directors are encouraged to hold shares in the consolidated entity to align their personal objectives with the growth and profitability of the consolidated entity.



### EXECUTIVE DIRECTORS

Executive Directors' pay and reward is comprised of a competitive base salary. To the extent that executive directors are shareholders in the consolidated entity, their personal objectives are aligned with the performance of the consolidated entity.

### SENIOR EXECUTIVES

Executives' remuneration is comprised of a competitive base salary, performance bonuses and share based incentive payments (at the discretion of the board). The Managing Director, Geoff Jones is also incentivised through the issue of performance based Share Appreciation Rights and is eligible to participate in the GR Engineering Services Limited Equity Incentive Plan.

All executive remuneration packages are reviewed annually to ensure they remain competitive and reflect performance. Remuneration paid to directors and executives is valued at cost to the consolidated entity. Options, Performance Rights and Share Appreciation Rights are valued using the Black Scholes and Monte Carlo methods.

### EMPLOYMENT DETAILS OF MEMBERS OF KEY MANAGEMENT PERSONNEL

Nam e	Title	Contract Details	Non Salary Cash Incentives	Shares/ Units	Options/ Rights	Fixed Salary	Total
Tony Patrizi	Executive Director	Termination: 3 months notice by the consolidated entity or employee	-	-	-	100%	100%
Barry Patterson	Non-Executive Director	By rotation and re-election	-	-	-	100%	100%
Terrence Strapp	Non-Executive Director	By rotation and re-election	-	-	-	100%	100%
Peter Hood	Non-Executive Director	By rotation and re-election	-	-	-	100%	100%
Phillip Lockyer	Non-Executive Chairman	By rotation and re-election	-	-	-	100%	100%
Geoff Jones	Managing Director	Fixed term to 30 June 2018. Termination: 6 months notice by the consolidated entity and 3 months notice by the employee	8.4%	-	18.9%	72.7%	100%
David Sala Tenna	General Manager - EPC	Termination: 3 months notice by the consolidated entity or employee	-	-	-	100%	100%
Joe Totaro	Company Secretary / Chief Financial Officer	Termination: 3 months notice by the consolidated entity or	-	-	-	100%	100%
Rodney Schier	Engineering Manager	Termination: 3 months notice by the consolidated entity or employee	-	-	-	100%	100%
Paul New ling	General Manager - EPCM	Termination: 3 months notice by the consolidated entity or employee	-	-	-	100%	100%

The terms and conditions upon which key employees are employed are set out in contracts of employment. These contracts provide for minimum notice periods prior to termination and, in some cases restrictive covenants upon termination.

The consolidated entity can terminate the contract at any time in the case of serious misconduct and termination payments may be paid in lieu of notice period.



### **REMUNERATION DETAILS FOR THE YEAR ENDED 30 JUNE 2017 - BOARD OF DIRECTORS**

	She	ort Term Benef	its		Post Employment Benefits		Based nents		
	Cash Salary & Fees	Non Cash Payments *	Other	Sub Total	Super- annuation	Equity	Options	Total	% Performance Based
	\$	\$	\$	\$	\$	\$	\$	\$	
EXECUT	IVE DIRECTORS	;							
Tony Pa	atrizi								
2017	296,330	14,753	-	311,083	28,151	-	-	339,234	0.0%
2016	296,331	19,308		315,639	28,151	-	-	343,790	0.0%
Geoff J	ones								
2017	589,738	14,945	72,000	676,683	19,615	162,160	-	858,458	27.3%
2016	507,476	23,055	-	530,531	19,307	49,197	-	599,035	8.2%
NON-EX	ECUTIVE DIREC	TORS							
Joe Rice	ciardo ***								
2017	39,343	-	-	39,343	-	-	-	39,343	0.0%
2016	50,148	5,418	-	55,566	4,764	-	-	60,330	0.0%
-	atterson								
2017	57,000	-	-	57,000	5,415	-	-	62,415	0.0%
2016	57,000	-	-	57,000	5,415	-	-	62,415	0.0%
	ce Strapp ****								
2017	62,700	-	-	62,700	5,415	-	-	68,115	0.0%
2016	62,700	-	-	62,700	5,415	-	-	68,115	0.0%
Peter H									
2017	65,931	-	-	65,931	6,263	-	-	72,194	0.0%
2016	57,000	-	-	57,000	5,415	-	-	62,415	0.0%
Phillip L	-								
2017	52,933	-	-	52,933	5,028	-	-	57,961	0.0%
2016	-	-	-	-	-	-	-	-	0.0%
	DIRECTORS								
2017	1,163,975	29,698	72,000	1,265,673	69,887	162,160	-	1,497,720	15.6%
2016	1,030,655	47,781	-	1,078,436	68,467	49,197	-	1,196,100	4.1%

\* "Non-Cash payments" refer to reportable fringe benefits (fuel for personal vehicles and novated leases)

 $^{\star\star}$  "Other" amounts relate to performance based bonus payments, as approved by the board

\*\*\* Retired April 2016. Benefits in the 2017 year are payments of leave balances.

\*\*\*\* Paid to SDG Nominees Pty Ltd, an entity controlled by Terrence Strapp



### **REMUNERATION DETAILS FOR THE YEAR ENDED 30 JUNE 2017 - EXECUTIVES**

	Sho	ort Term Benef	its		Post Employment Benefits		Based nents		
	Cash Salary & Fees	Non Cash Payments *	Other	Sub Total	Super- annuation	Equity	Options	Total	% Performance Based
	\$	\$	\$	\$	\$	\$	\$	\$	
SENIOR	EXECUTIVES								
David Sa	ala Tenna - Ger	eral Manager -	EPC						
2017	331,193	4,839	5,479	341,511	31,983	-	-	373,494	1.5%
2016	331,193	5,037	5,479	341,709	31,984	-	-	373,693	1.5%
Joe Tot	aro – Company	Secretary & C	hief Financia	Officer					
2017	260,869	9,481	5,479	275,829	25,303	-	-	301,132	1.8%
2016	260,869	8,571	5,479	274,919	25,303	-	-	300,222	1.8%
Rodney	Schier – Engin	eering Manage	r						
2017	261,468	6,483	5,479	273,430	25,359	-	-	298,789	1.8%
2016	261,468	5,439	5,479	272,386	25,359	-	-	297,745	1.8%
Paul Ne	wling – Genera	I Manager EPC	М						
2017	419,390	-	6,000	425,390	19,615	-	-	445,005	1.3%
2016	419,697	-	11,416	431,113	20,391	6,408	-	457,912	3.9%
TOTAL	SENIOR EXECUT	IVES							
2017	1,272,920	20,803	22,437	1,316,160	102,260	-	-	1,418,420	1.6%
2016	1,273,227	19,047	27,853	1,320,127	103,037	6,408	-	1,429,572	2.4%
GRAND	TOTAL								
2017	2,436,895	50,501	94,437	2,581,833	172,147	162,160	-	2,916,140	8.8%
2016	2,303,882	66,828	27,853	2,398,563	171,504	55,605	-	2,625,672	3.2%

\* "Non-Cash payments" refer to reportable fringe benefits (fuel for personal vehicles and novated leases)

\*\* "Other" amounts relate to performance based bonus payments, as approved by the board



### LONG TERM INCENTIVES

#### Employee Share Option Plan

The consolidated entity has established an employee share option plan (ESOP). The consolidated entity may offer options to subscribe for shares in the consolidated entity to eligible persons subject to the ESOP rules. Options offered under the ESOP are to be offered on such terms as the board determines and the offer must set out specified information including the number of options, the period of the offer, calculation of the exercise price and any exercise conditions.

The exercise price is to be determined by the Board in its absolute discretion and set out in the offer provided that the exercise price is not less than the average market price on ASX on the five trading days prior to the day the Directors resolve to grant the option(s).

### Equity Incentive Plan

The GR Engineering Services Limited 2015 Equity Incentive Plan (**Plan**) was adopted by the Board on 8 October 2015. In accordance with the Listing Rules of the Australian Securities Exchange (ASX), shareholder approval of the Plan was obtained at the consolidated entity's Annual General Meeting held on 10 November 2015. Under the ASX Listing Rules and Corporations Act 2001 (Cth), the issue of securities under the Plan to directors will be subject to separate shareholder approval. Eligible participants in the Plan include those defined in ASIC Class Order 14/1000 (**CO**) or as determined by the Board to be eligible to participate in the Plan from time to time.

The Plan is designed to align the interests of executives and employees with the interests of shareholders by providing an opportunity to receive an equity interest in the consolidated entity and therefore direct participation in the benefits of future consolidated entity performance over the medium to long term.

This is achieved by awarding both or either:

- Performance Rights (PR), with each PR being a right to acquire one fully paid ordinary share of the consolidated entity and vesting upon the satisfaction of certain performance conditions; and
- Share Appreciation Rights (SARs), being rights to receive a future payment in shares, based on to the amount of
  increase in market value of one share in the consolidated entity in a specified period between the grant of the
  SAR and exercise of that SAR.

Securities issued under the Plan will be subject to vesting criteria as determined by the Board and have a term of 3 years (or such term as otherwise agreed by the Board).

The GR Engineering Services Limited Equity Incentive Plan adopted in 2012 (**2012 Plan**) was superseded by the Plan, but remains in place for the same purposes and on similar terms and conditions to the Plan to govern the unvested securities issued under the 2012 Plan.

During the year ended 30 June 2017 160,000 Performance Rights were issued in accordance with the terms and conditions of the Plan. A total of 415,000 Performance Rights were on issue as at 30 June 2017.

Grant Date	Vesting Date	Expiry Date	Exercise Price	Number	Fair Value
30 Apr 2014	31 Mar 2018	31 Mar 2018	Nil	127,500	\$0.458
30 Apr 2014	31 Mar 2019	31 Mar 2019	Nil	127,500	\$0.410
31 Mar 2017	31 Mar 2018	31 Mar 2018	Nil	60,000	\$1.415
3 Apr 2017	31 Oct 2020	31 Oct 2020	Nil	100,000	\$1.059

The Performance Rights issued or lapsed in the current financial year do not relate to key management personnel.



A total of 1,363,334 Share Appreciation Rights are on issue pursuant to the Plan, with 940,253 vesting prior to 30 June 2016 and 194,452 vesting during the year.

The following share-based payment compensation relates to Share Appreciation Rights issued to directors and senior management:

Name	Grant Date	Vesting Date	Date Exercised	Number of Shares Issued on Vesting Date	Exercise Price \$	Quantity	Fair Value \$	% of Compensation for the Year Consisting of Share Appreciation Rights
	12 November 2013	30 June 2017	30 June 2017	194,452	Nil	296,297	\$0.1619	18.9%
	12 November 2013	30 June 2018			Nil	213,334	\$0.1508	
	15 November 2016	30 June 2019			Nil	650,000	\$0.5969	
	15 November 2016	30 June 2020			Nil	500,000	\$0.5826	

### RELATIONSHIP BETWEEN COMPANY PERFORMANCE AND REMUNERATION POLICY

The table below sets out summary information about the consolidated entity's earnings and movements in shareholder wealth for the 5 years to 30 June 2017:

	2013	2014	2015	2016	2017
Revenue (\$000's)	114,695	114,183	216,893	255,292	238,691
Net profit before tax (\$000's)	11,476	16,787	17,196	25,406	16,287
Net profit after tax (\$000's)	7,539	14,164	12,938	19,340	12,865
Share price at year end	\$0.46	\$0.70	\$0.90	\$0.99	\$1.47
Dividend (\$000's)	9,000	9,000	12,785	15,158	15,287
EPS (cents)	5.03	9.44	8.60	12.71	8.41
Diluted EPS (cents)	4.97	9.26	8.42	12.64	8.35

Tony Patrizi, a Non-Executive Director, three senior executives and two key employees hold significant shareholdings in the consolidated entity. As a result the performance of the consolidated entity and the personal and financial interest of its executive and management team are aligned.

The consolidated entity has issued Share Appreciation Rights to its Managing Director Geoff Jones which are designed to incentivise the Managing Director and align his interests with those of all shareholders.

The ESOP and Plan have been adopted by the consolidated entity and will be implemented as the Nomination and Remuneration Committee identify the need to remunerate either existing or future employees, key employees, executives or executive directors on a performance basis.



### SHAREHOLDING

The number of shares in the parent entity held during the financial year by each director and other members of key management personnel of the consolidated entity, including their personally related parties, is set out below:

2017	Balance at the start of the year	Received as part of remuneration	Additions / other	Disposals / other	Balance at the end of the year
Ordinary shares					
Tony Patrizi	9,795,000	-	-	-	9,795,000
Barry Patterson	10,500,000	-	-	(3,000,000)	7,500,000
Terry Strapp	380,000	-	-	-	380,000
Peter Hood	500,000	-	-	-	500,000
Geoff Jones	940,253	194,452	-	(500,000)	634,705
David Sala Tenna	13,825,000	-	-	(1,500,000)	12,325,000
Joe Totaro	9,500,000	-	-	(1,500,000)	8,000,000
Rodney Schier	8,100,000	-	-	-	8,100,000
Phillip Lockyer	-	-	26,500	-	26,500
	53,540,253	194,452	26,500	(6,500,000)	47,261,205

2016	Balance at the start of the year	Received as part of remuneration	Additions / other	Disposals / other	Balance at the end of the year
Ordinary shares					
Tony Patrizi	9,795,000	-	-	-	9,795,000
Barry Patterson	10,500,000	-	-	-	10,500,000
Terry Strapp	380,000	-	-	-	380,000
Peter Hood	500,000	-	-	-	500,000
Geoff Jones	1,182,531	207,722	-	(450,000)	940,253
David Sala Tenna	13,825,000	-	-	-	13,825,000
Joe Totaro	9,500,000	-	-	-	9,500,000
Rodney Schier	8,100,000	-	-	-	8,100,000
	53,782,531	207,722	-	(450,000)	53,540,253

### OTHER TRANSACTIONS WITH KEY MANAGEMENT PERSONNEL

During the year ended 30 June 2017 the consolidated entity leased office space at 71-73 Daly Street from Ashguard Pty Ltd. Directors of the consolidated entity, Tony Patrizi and Barry Patterson, each have a non controlling interest in Ashguard Pty Ltd. The total amount invoiced by Ashguard Pty Ltd in the year ended 30 June 2017 amounted to \$327,325 including GST (2016: \$314,019). The balance payable at 30 June 2017 is \$50,994 (2016: \$46,860). During the year ended 30 June 2017 the consolidated entity procured items for Ashguard Pty Ltd. The total amount invoiced to Ashguard Pty Ltd in the year ended 30 June 2017 the consolidated entity procured items for Ashguard Pty Ltd. The total amount invoiced to Ashguard Pty Ltd in the year ended 30 June 2017 was \$9,446 including GST (2016: \$1,225). The balance outstanding at 30 June 2017 is nil (2016: nil).

The terms and conditions of the transactions and the associated agreements to which they relate (where applicable) that have been set out above are at arms length and on normal commercial terms.

This marks the end of the remuneration report.



### **CORPORATE GOVERNANCE**

The Directors of the consolidated entity are committed to the highest standards of corporate governance in all elements of the business of the consolidated entity including internal control, ethics, risk functions, policies and internal and external audit.

The consolidated entity's Board of Directors has adopted a comprehensive corporate governance policy and manual based on ASX guidelines. The Board continually seeks to review and develop additional structures to be implemented as the consolidated entity's activities develop in size, nature and scope.

Please refer to the Corporate Governance Statement contained in this report.

This directors' report is signed in accordance with a resolution of directors made pursuant to s.298(2) of the Corporations Act 2001.

On behalf of the Directors

Geoff Jones Managing Director

Date : 24 August 2017



### AUDITOR'S INDEPENDENCE DECLARATION



Deloitte Touche Tohmatsu ABN 74 490 121 060

Tower 2 Brookfield Place 123 St Georges Terrace Perth WA 6000 GPO Box A46 Perth WA 6837 Australia

Tel: +61 8 9365 7000 Fax: +61 8 9365 7001 www.deloitte.com.au

The Board of Directors GR Engineering Services Limited 179 Great Eastern Highway BELMONT WA 6104

24 August 2017

Dear Board Members

#### **GR Engineering Services Limited**

In accordance with section 307C of the *Corporations Act 2001*, I am pleased to provide the following declaration of independence to the directors of GR Engineering Services Limited.

As lead audit partner for the audit of the financial statements of GR Engineering Services Limited for the year ended 30 June 2017, I declare that to the best of my knowledge and belief, there have been no contraventions of:

(i) the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and

(ii) any applicable code of professional conduct in relation to the audit.

Yours sincerely

Deloitte Touche Tohmatsu

DELOITTE TOUCHE TOHMATSU

Leneres

Nicole Menezes Partner Chartered Accountants

Liability limited by a scheme approved under Professional Standards Legislation. Member of Deloitte Touche Tohmatsu Limited



### CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 JUNE 2017

	Notes				
		Consol	idated		
		2017	2016		
		\$	\$		
Revenue	5	238,690,534	255,291,729		
Other income	6	1,382,624	3,791,701		
Expenses					
Employee benefits expense	7	(79,075,485)	(69,120,391)		
Superannuation expense	7	(6,547,039)	(5,413,273)		
Depreciation and amortisation expense		(1,392,211)	(1,789,325)		
Workers compensation expense		(594,837)	(459,201)		
Equity based payments		(270,931)	(394,651)		
Finance costs	7	(56,080)	(131,566)		
Direct materials and subcontractor costs		(128,574,678)	(149,311,065)		
Accountancy & audit fees		(279,974)	(317,935)		
Marketing		(96,838)	(52,454)		
Bad debts	10	-	(9,900)		
Occupancy		(2,443,873)	(2,480,489)		
Administration		(4,454,405)	(4,197,463)		
Profit before income tax expense		16,286,807	25,405,717		
Income tax expense	8	(3,421,894)	(6,065,734)		
Profit after income tax expense for the year attributable to the owners					
of GR Engineering Services Limited	21	12,864,913	19,339,983		
Other comprehensive income for the year, net of income tax					
Items that may be reclassified subsequently to profit or loss :					
Fair value gain/(loss) on available for sale financial assets		(1,154,489)	662,567		
Exchange differences on translating foreign operations		174,999	(1,970,215)		
Other comprehensive income for the year, net of income tax		(979,490)	(1,307,648)		
Total comprehensive income for the year attributable to the owners		(0.0,.00)	(1,001,010)		
of GR Engineering Services Limited		11,885,423	18,032,335		
Profit attributable to owners of the parent		12,864,913	19,339,983		
Total comprehensive income attributable to the owners of the parent		11,885,423	18,032,335		
		Cents	Cents		
Basic earnings per share	31	8.41	12.71		
Diluted earnings per share	31	8.35	12.64		
Diruteu earningo per sinare	51	0.00	12.04		



# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2017

	Notes		
		Consolidated	
		2017	2016
		\$	\$
Assets			
Current assets			
Cash and cash equivalents	9	34,868,758	64,923,175
Trade and other receivables	10	66,183,661	29,909,363
Inventories	11	19,783,118	4,409,364
Prepayments		497,293	503,561
Current tax assets	8	2,212,666	-
Total current assets		123,545,496	99,745,463
Non-current assets			
Property, plant and equipment	12	2,716,545	3,613,480
Financial assets	13	3,129,121	3,712,539
Intangible assets	14	-	34,765
Deferred tax	8	1,025,438	3,028,018
Total non-current assets		6,871,104	10,388,802
Total assets		130,416,600	110,134,265
Liabilities Current liabilities			
Trade and other payables	15	62,217,046	28,356,507
Borrowings	16	458,403	401,450
Income tax	8	-	643,876
Provisions	17	8,834,547	10,891,708
Unearned revenue	18	7,135,911	15,034,068
Total current liabilities		78,645,907	55,327,609
Non-current liabilities			
Borrowings	16	226,612	522,418
Provisions	17	2,681,091	2,290,471
Total non-current liabilities		2,907,703	2,812,889
Total liabilities		81,553,610	58,140,498
Net assets		48,862,990	51,993,767
Equity			
Issued capital	19	30,388,000	30,225,436
Reserves	20	(538,355)	332,768
Retained profits	21	19,013,345	21,435,563
Total equity		48,862,990	51,993,767
		, ,	, ,



### CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 JUNE 2017

	Notes	Consolidated	
		2017 \$	2016 \$
Cash flows from operating activities			
Receipts from customers		192,863,083	278,863,188
Payments to suppliers and employees		(203,382,079)	(253,635,286)
Income tax paid		(3,781,074)	(8,249,071)
Interest received		820,561	1,199,099
Net cash flows (used in)/provided by operating activities	9	(13,479,509)	18,177,930
Cook flows from investing optivities			
Cash flows from investing activities Purchase of property, plant and equipment		(456,108)	(944,184)
Proceeds from sale of property, plant and equipment		28,484	(944,104)
Investment in financial assets		(396,666)	- (1,248,595)
Proceeds from sale of financial assets		(390,000)	1,964,235
Net cash flows used in investing activities		(824,290)	(228,544)
Net cash hows used in investing activities		(024,200)	(220,044)
Cash flows from financing activities			
Payment of finance lease liabilities		(752,045)	(606,614)
Dividends paid		(15,287,131)	(15,157,931)
Net cash flows used in financing activities		(16,039,176)	(15,764,545)
Net (decrease)/increase in cash and cash equivalents		(30,342,975)	2,184,841
Cash and cash equivalents at beginning of period		64,923,175	64,582,994
Effects of exchange rate changes of balances of cash held in foreign			
currencies		288,558	(1,844,660)
Cash and cash equivalents at end of period	9	34,868,758	64,923,175



# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 JUNE 2017

	Issued capital	Share Option Reserve	Performance Rights Reserve	Share Appreciation Rights Reserve	Foreign Currency Translation Reserve	Investment Revaluation Reserve	Retained Earnings	Total
	\$	\$	\$	\$	\$	\$	\$	\$
Balance as at 30 June 2015	28,918,256	584,497	984,762	79,978	699,712	203,996	17,253,511	48,724,712
Profit for the period Other comprehensive		-	-		-	-	19,339,983	19,339,983
income for the period	-	-	-	-	(1,970,215)	662,567	-	(1,307,648)
Total comprehensive income for the period	-	-	-	-	(1,970,215)	662,567	19,339,983	18,032,335
Dividends	-	-	-	-	-	-	(15,157,931)	(15,157,931)
Issue of shares	1,307,180	-	(1,175,848)	(76,132)	-	-	-	55,200
Share based payments	-	-	290,257	49,194	-	-	-	339,451
Balance as at 30 June 2016	30,225,436	584,497	99,171	53,040	(1,270,503)	866,563	21,435,563	51,993,767
Profit for the period Other comprehensive	-	-	-	-	-	-	12,864,913	12,864,913
income for the period	-	-	-	-	174,999	(1,154,489)	-	(979,490)
Total comprehensive income for the period	-	-	-	-	174,999	(1,154,489)	12,864,913	11,885,423
Dividends	-	-	-	-	-	-	(15,287,131)	(15,287,131)
Issue of shares	162,564	-	(114,597)	(47,967)	-	-	-	-
Share based payments	-	-	108,771	162,160	-	-	-	270,931
Balance as at 30 June 2017	30,388,000	584,497	93,345	167,233	(1,095,504)	(287,926)	19,013,345	48,862,990



FOR THE YEAR ENDED 30 JUNE 2017

### Note 1. General information

The financial report covers GR Engineering Services Limited as a consolidated entity consisting of GR Engineering Services Limited and the entities it controlled during the year. The financial report is presented in Australian dollars, which is GR Engineering Services Limited's functional and presentation currency.

The financial report consists of the financial statements, notes to the financial statements and the directors' declaration.

GR Engineering Services Limited is a listed public company limited by shares, incorporated and domiciled in Australia. The registered office and principal place of business of GR Engineering Services Limited is located at 179 Great Eastern Highway, Belmont, Western Australia.

A description of the nature of the consolidated entity's operations and its principal activities are included in the directors' report, which is not part of the financial report.

The financial report was authorised for issue, in accordance with a resolution of directors, on 22 August 2017. The directors have the power to amend and reissue the financial report.

### Note 2. Significant accounting policies

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

### New, revised or amending Accounting Standards and Interpretations adopted

### Adoption of new and revised Accounting Standards

The consolidated entity has adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board that are relevant to their operations and are effective for the current financial reporting period, beginning 1 July 2016.

New and revised Standards and amendments thereof and Interpretations effective for the current year that are relevant to the consolidated entity included:

- AASB 1057 'Application of Australian Accounting Standards' and AASB 2015-9 'Amendments to Australian Accounting Standards Scope and Application Paragraphs'
- AASB 2014-3 'Amendments to Australian Accounting Standards Accounting for Acquisitions of Interests in Joint Operations'
- AASB 2014-4 'Amendments to Australian Accounting Standards Clarification of Acceptable Methods of Depreciation and Amortisation'
- AASB 2014-9 'Amendments to Australian Accounting Standards Equity Method in Separate Financial Statements'
- AASB 2015-1 'Amendments to Australian Accounting Standards Annual Improvements to Australian Accounting Standards 2012-2014 Cycle'
- AASB 2015-2 'Amendments to Australian Accounting Standards Disclosure Initiative: Amendments to AASB 101'
- AASB 2015-5 'Amendments to Australian Accounting Standards Investment Entities: Applying the Consolidation Exception'

The adoption of these standards and interpretations did not have a material impact on the consolidated entity.



FOR THE YEAR ENDED 30 JUNE 2017

### Note 2. Significant accounting policies (continued)

### New Accounting Standards and Interpretations not yet mandatory or early adopted

The following Australian Accounting Standards and Interpretations have recently been issued or amended but are not yet effective and have not been adopted by the consolidated entity for the year ended 30 June 2017.

Standard/Interpretation	Effective for annual reporting periods beginning on or after	
<ul> <li>AASB 9 'Financial Instruments', and the relevant amending standards</li> </ul>	1 January 2018	30 June 2019
<ul> <li>AASB 15 'Revenue from Contracts with Customers', AASB 2014-5 'Amendments to Australian Accounting Standards arising from AASB 15', AASB 2015-8 'Amendments to Australian Accounting Standards – Effective Date of AASB 15', and AASB 2016-3 'Amendments to Australian Accounting Standards – Clarifications to AASB 15'</li> </ul>	1 January 2018	30 June 2019
AASB 16 'Leases'	1 January 2019	30 June 2020
<ul> <li>AASB 2014-10 'Amendments to Australian Accounting Standards – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture' and AASB 2015-10 'Amendments to Australian Accounting Standards – Effective Date of Amendments to AASB 10 and AASB 128'</li> </ul>	1 January 2018	30 June 2019
<ul> <li>AASB 2016-1 'Amendments to Australian Accounting Standards – Recognition of Deferred Tax Assets for Unrealised Losses'</li> </ul>	1 January 2017	30 June 2018
<ul> <li>AASB 2016-2 'Amendments to Australian Accounting Standards – Disclosure Initiative: Amendments to AASB 107'</li> </ul>	1 January 2017	30 June 2018
<ul> <li>AASB 2016-5 Amendments to Australian Accounting Standards - Classification and Measurement of Share-based Payment Transactions</li> </ul>	1 January 2018	30 June 2019
<ul> <li>AASB 2017-2 Amendments to Australian Accounting Standards – Further Annual Improvements 2014-2016</li> </ul>	1 January 2017	30 June 2019
<ul> <li>Interpretation 22 Foreign Currency Transactions and Advance Consideration</li> </ul>	1 January 2018	30 June 2019

At the date of authorisation of the financial statements, there were no new IASB Standards or IFRIC Interpretations (for which Australian equivalent Standards and Interpretations have not yet been issued) which were applicable to the consolidated entity.

Management are currently undertaking an assessment of the impact of these recently issued or amended standards and interpretations.



FOR THE YEAR ENDED 30 JUNE 2017

### Note 2. Significant accounting policies (continued)

### Statement of compliance

These financial statements are general purpose financial statements which have been prepared in accordance with the Corporations Act 2001, Accounting Standards and Interpretations, and comply with other requirements of the law.

The financial statements comprise the consolidated financial statements of the consolidated entity. For the purposes of preparing the consolidated financial statements, the consolidated entity is a for-profit entity.

Accounting Standards include Australian Accounting Standards. Compliance with Australian Accounting Standards ensures that the financial statements and notes of the company and the consolidated entity comply with International Financial Reporting Standards ('IFRS').

### **Basis of preparation**

### Historical cost convention

The consolidated financial statements have been prepared on the basis of historical cost, except for certain non-current assets and financial instruments that are measured at revalued amounts or fair values, as explained in the accounting policies below. Historical cost is generally based on the fair values of the consideration given in exchange for assets. All amounts are presented in Australian dollars, unless otherwise noted.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the consolidated entity takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of AASB 2, leasing transactions that are within the scope of AASB 117, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in AASB 2 or value in use in AASB 136.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.



FOR THE YEAR ENDED 30 JUNE 2017

### Note 2. Significant accounting policies (continued)

### Critical accounting estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the consolidated entity's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 3.

### Accounting for construction contracts

Where the outcome of a construction contract can be estimated reliably, revenue and costs are recognised by reference to the stage of completion of the contract activity at the reporting date, measured based on the proportion of contract costs incurred for work performed to date relative to the estimated total contract costs, except where this would not be representative of the stage of completion. Variations in contract work, claims and incentive payments are included to the extent that they have been agreed with the customer. Where the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised to the extent of contract costs incurred that it is probable will be recoverable.

Contract costs are recognised as expenses in the period in which they are incurred. Where construction contracts are still in the completion stage, they are included as work in progress.

When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

### Principles of consolidation

The consolidated financial statements incorporate the financial statements of the consolidated entity and entities (including structured entities) controlled by the consolidated entity and its subsidiaries. Control is achieved when the consolidated entity:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The consolidated entity reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

When the consolidated entity has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally. The consolidated entity considers all relevant facts and circumstances in assessing whether or not the consolidated entity's voting rights in an investee are sufficient to give it power, including:

- the size of the consolidated entity's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- potential voting rights held by the consolidated entity, other vote holders or other parties;
- rights arising from other contractual arrangements; and
- any additional facts and circumstances that indicate that the consolidated entity has, or does not have, the current ability to direct the relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders' meetings.



FOR THE YEAR ENDED 30 JUNE 2017

### Note 2. Significant accounting policies (continued)

Consolidation of a subsidiary begins when the consolidated entity obtains control over the subsidiary and ceases when the consolidated entity loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the consolidated entity gains control until the date when the consolidated entity ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income are attributed to the owners of the consolidated entity and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the consolidated entity and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

### **Operating segments**

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Managing Director of the consolidated entity.

### Foreign currency translation

The financial report is presented in Australian dollars, which is GR Engineering Services Limited's functional and presentation currency.

### Foreign currency transactions

Foreign currency transactions are translated into Australian dollars using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at financial year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

### Foreign operations

The assets and liabilities of foreign operations are translated into Australian dollars using the exchange rates at the reporting date. The revenues and expenses of foreign operations are translated into Australian dollars using the exchange rates prevailing at the dates of the transactions. All resulting foreign exchange differences are recognised in other comprehensive income through the foreign currency reserve in equity.

The functional currency of GR Engineering Services (UK) Limited is Great British pounds. The functional currency of Upstream Production Solutions Malaysia Sdn. Bhd. is Malaysian Ringgit. The functional currency of GR Engineering Services (Greece) is Euro. The functional currency of other foreign subsidiaries of the consolidated entity is United States dollars.

The foreign currency reserve is recognised in profit or loss when the foreign operation or net investment is disposed of.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the date of the initial transaction.



FOR THE YEAR ENDED 30 JUNE 2017

### Note 2. Significant accounting policies (continued)

Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

### **Revenue recognition**

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the consolidated entity and the revenue can be reliably measured.

### Sales revenue

Revenue from the sale of goods is recognised when the consolidated entity has transferred to the buyer the significant risks and rewards of ownership of the goods.

### Rendering of services

Revenue from a contract to provide services is recognised by reference to the stage of completion.

Where the contract outcome cannot be measured reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

### Interest

Revenue is recognised as the interest accrues (using the effective interest method, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial instrument) to the net carrying amount of the financial asset.

### Income tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the statement of profit or loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The consolidated entity's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred income tax is provided for on all temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for the financial reporting purposes.

Deferred income tax liabilities are recognised for all taxable temporary differences:

- except where the deferred income tax liability arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, except where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.



### FOR THE YEAR ENDED 30 JUNE 2017

### Note 2. Significant accounting policies (continued)

Deferred income tax assets are recognised for all deductible temporary differences, carry-forward of unused tax assets and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry-forward of unused tax assets and unused tax losses can be utilised:

- except where the deferred income tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, associates
  and interests in joint ventures, deferred tax assets are only recognised to the extent that it is probable
  that the temporary differences will reverse in the foreseeable future and taxable profit will be available
  against which the temporary differences can be utilised.

The carrying amount of deferred income tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilised.

Deferred income tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Income taxes relating to items recognised directly in equity are recognised in equity and not in the statement of profit or loss and other comprehensive income.

### **Unearned income**

Unearned income classified as a current liability consists of customer advances for construction work in progress. The consolidated entity recognises a liability upon receipt of customer advances and then subsequently recognised as revenue when earned.

### Cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other shortterm, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

### Trade and other receivables

Trade receivables, which generally have 30-90 day terms, are recognised and carried at original invoice amount less an allowance for any uncollectible amounts.

An estimate for doubtful debts is made when collection of the full amount is no longer probable. Bad debts are written off when identified.

### Inventories

Inventories are valued at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.



### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2017

### Note 2. Significant accounting policies (continued)

### Investments and other financial assets

Investments and other financial assets are initially measured at fair value. Transaction costs are included as part of the initial measurement, except for financial assets at fair value through profit or loss. They are subsequently measured at either amortised cost or fair value depending on their classification. Classification is determined based on the purpose of the acquisition and subsequent reclassification to other categories is restricted. The fair values of quoted investments are based on current bid prices. For unlisted investments, the consolidated entity establishes fair value by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the consolidated entity has transferred substantially all the risks and rewards of ownership.

### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are carried at amortised cost using the effective interest rate method. Gains and losses are recognised in profit or loss when the asset is derecognised or impaired.

### Available for sale financial assets

Listed shares and listed redeemable notes held by the consolidated entity that are traded in an active market are classified as available for sale and are stated at fair value.

Gains and losses arising from changes in fair value are recognised in other comprehensive income and accumulated in the investments revaluation reserve, with the exception of impairment losses, interest calculated using the effective interest method, and foreign exchange gains and losses on monetary assets, which are recognised in profit or loss. Where the investment is disposed of or is determined to be impaired, the cumulative gain or loss previously accumulated in the investments revaluation reserve is reclassified to profit or loss.

Dividends on available for sale equity instruments are recognised in profit or loss when the consolidated entity's right to receive the dividends is established.

### Impairment of financial assets

The consolidated entity assesses at the end of each reporting period whether there is any objective evidence that a financial asset or group of financial assets is impaired. Objective evidence includes significant financial difficulty of the issuer or obligor; a breach of contract such as default or delinquency in payments; the lender granting to a borrower concessions due to economic or legal reasons that the lender would not otherwise do; it becomes probable that the borrower will enter bankruptcy or other financial reorganisation; the disappearance of an active market for the financial asset; or observable data indicating that there is a measurable decrease in estimated future cash flows.

When an available for sale financial asset is considered to be impaired, cumulative gains or losses previously recognised in other comprehensive income are reclassified to profit or loss in the period.



FOR THE YEAR ENDED 30 JUNE 2017

### Note 2. Significant accounting policies (continued)

The amount of the impairment allowance for loans and receivables carried at amortised cost is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. If there is a reversal of impairment, the reversal cannot exceed the amortised cost that would have been recognised had the impairment not been made and is reversed to profit or loss.

### Property, plant and equipment

Plant and equipment is stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Depreciation is calculated on a straight-line basis over the estimated useful life of the asset as follows:

• Property, plant and equipment - over 2.5 to 20 years

The carrying values of plant and equipment are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable.

For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs. If any such indication exists and where the carrying values exceed the estimated recoverable amount, the assets or cash-generating units are written down to their recoverable amount.

The recoverable amount of plant and equipment is the greater of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pretax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

Impairment losses are recognised in the profit or loss in the cost of sales line item.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued used of the asset.

Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in the statement of profit or loss in the period the item is derecognised.

### Leases

Finance leases, which transfer to the consolidated entity substantially all the risks and benefits incidental to ownership of the leased item, are capitalised at the inception of the lease at the fair value of the leased property or, if lower, at the present value of the minimum lease payments.

Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged directly against income.

Capitalised leased assets are depreciated over the shorter of the estimated useful life of the asset or the lease term.



FOR THE YEAR ENDED 30 JUNE 2017

### Note 2. Significant accounting policies (continued)

Leases where the lessor retains substantially all the risks and benefits of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same bases as the lease income.

Operating lease payments are recognised as an expense in the statement of profit or loss on a straight-line basis over the lease term.

### Impairment of non-financial assets

At each reporting date, the consolidated entity assesses whether there is any indication that an asset may be impaired. Where an indicator of impairment exists, the consolidated entity makes a formal estimate of recoverable amount. Where the carrying amount of an asset exceeds its recoverable amount the asset is considered impaired and is written down to its recoverable amount.

Recoverable amount is the greater of fair value less costs to sell and value in use. It is determined for an individual asset, unless the asset's value in use cannot be estimated to be close to its fair value less costs to sell and it does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

### Trade and other payables

These amounts represent liabilities for goods and services provided to the consolidated entity prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

### Borrowings

All loans and borrowings are initially recognised at cost, being the fair value of the consideration received net of issue costs associated with the borrowing. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method.

Gains and losses are recognised in the profit or loss when the liabilities are derecognised as well as through the amortisation process.

### Provisions

Provisions are recognised when the consolidated entity has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Where the consolidated entity expects some or all of a provision to be reimbursed the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain. The expense relating to any provision is presented in the statement of profit or loss net of any reimbursement.



FOR THE YEAR ENDED 30 JUNE 2017

#### Note 2. Significant accounting policies (continued)

If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

Where discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

#### Employee benefits

#### Wages and salaries, annual leave and sick leave

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave in the period the related service is rendered.

Liabilities recognised in respect of short-term employee benefits, are measured at their nominal values using the remuneration rate expected to apply at the time of settlement.

Liabilities recognised in respect of long term employee benefits are measured as the present value of the estimated future cash outflows to be made by the consolidated entity in respect of services provided by employees up to reporting date.

#### Defined contribution superannuation expense

Contributions to defined contribution superannuation plans are expensed in the period in which they are incurred.

#### Share-based payments

Share based payments to employees and others providing similar services are measured at the fair value of the equity instruments at the grant date.

The fair value determined at the grant date of the share based payments is expensed on a straight-line basis over the vesting period, based on the consolidated entity's estimate of equity instruments that will eventually vest. At the end of each reporting period, the consolidated entity revises its estimate of the number of equity instruments expected to vest. The impact of the revision of the original estimates, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to the equity-settled employee benefits reserve.

Share based payment transactions with parties other than employees are measured at the fair value of the goods or services received, except where that fair value cannot be estimated reliably, in which case they are measured at the fair value of the equity instruments granted, measured at the date the entity obtains the goods or the counterparty renders the service.



FOR THE YEAR ENDED 30 JUNE 2017

#### Note 2. Significant accounting policies (continued)

#### Issued capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax, from the proceeds. Incremental costs directly attributable to the issue of new shares for the acquisition of a business are not included in the cost of the acquisition as part of the purchase consideration.

If the entity reacquires its own equity instruments, for example as the result of a share buy back, those instruments are deducted from equity and the associated shares are cancelled. No gain or loss is recognised in profit or loss and the consideration paid including any directly attributable incremental costs (net of income taxes) is recognised directly in equity.

#### Dividends

Dividends are recognised when declared during the financial year and no longer at the discretion of the company.

#### Earnings per share

#### Basic earnings per share

Basic earnings per share is calculated by dividing the profit attributable to the owners of GR Engineering Services Limited, excluding any costs of servicing equity other than ordinary shares, by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the financial year.

#### Diluted earnings per share

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account the after income tax effect of interest and other financing costs associated with dilutive potential ordinary shares and the weighted average number of shares assumed to have been issued for no consideration in relation to dilutive potential ordinary shares.

#### **De-recognition of financial instruments**

The de-recognition of a financial instrument takes place when the consolidated entity no longer controls the contractual rights that comprise the financial instrument, which is normally the case when the instrument is sold, or all the cash flows attributable to the instrument are passed through to an independent third party.

#### Goods and Services Tax ('GST') and other similar taxes

Revenues, expenses and assets are recognised net of the amount of GST except where the GST incurred on a purchase of goods and services is not recoverable from the taxation authority, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position.

Cash flows are included in the Statement of Cash Flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the taxation authority are classified as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the taxation authority.



FOR THE YEAR ENDED 30 JUNE 2017

#### Note 2. Significant accounting policies (continued)

#### Intangible assets

Intangible assets acquired in a business combination

Intangible assets acquired in a business combination and recognised separately from goodwill are initially recognised at their fair value at the acquisition date (which is regarded as their cost).

Subsequent to initial recognition, intangible assets acquired in a business combination are reported at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straightline basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

#### Note 3. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Where the outcome of a construction contract can be estimated reliably, revenue and costs are recognised by reference to the stage of completion of the contract activity at the reporting date, measured based on the proportion of contract costs incurred for work performed to date relative to the estimated total contract costs, except where this would not be representative of the stage of completion. Variations in contract work, claims and incentive payments are included to the extent that they have been agreed with the customer. Where the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised to the extent of contract costs incurred that it is probable will be recoverable.

Contract costs are recognised as expenses in the period in which they are incurred. Where construction contracts are still in the completion stage, they are included as work in progress.

When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

Because the consolidated entity predominantly undertakes projects on an Engineering, Procurement & Construction ("EPC") turnkey design and construction contract basis, all the risk associated with cost, time, plant performance and plant warranty (defects period) rests with the consolidated entity. As such the consolidated entity is responsible for the total "make-good" of any defects of underperformance.

The consolidated entity includes a project completion and close out provision (liability) in design and construction project cost forecast reports of 3% of the project costs, or such other amount as assessed by management having regard to specific project requirements.



#### Note 4. Operating segments

Operating segments have been identified on the basis of internal reports of the consolidated entity that are regularly reviewed by the chief operating decision maker in order to allocate resources to the segments and to assess their performance. The chief operating decision maker has been identified as the Managing Director. On a regular basis, the board receives financial information on a company basis similar to the financial statements presented in the financial report, to manage and allocate their resources.

The Managing Director has chosen to classify the operations of the consolidated entity by reference to presence in an industry. The segments identified on this basis are "mineral processing" and "oil and gas".

#### Segment revenues and results

The following table shows the revenue and results of the consolidated entity summarised under these segments.

#### Segment revenue

2017 \$	2016 \$
169,826,934	217,561,538
68,863,600	37,730,191
238,690,534	255,291,729
2017 \$	2016 \$
5,520,361	22,339,174 2,022,724
-	1,043,819
16,286,807	25,405,717
	\$ 169,826,934 68,863,600 238,690,534 2017 \$ 10,766,446 5,520,361

Segment revenue reported above represents revenue generated from external customers. There were no inter-segment sales in the current year (2016: nil).

#### Segment assets and liabilities

#### Segment assets

	2017 \$	2016 \$
Mineral processing	96,606,076	85,655,784
Oil and gas	30,681,403	20,765,942
Corporate - securities available for sale	3,129,121	3,712,539
Total assets	130,416,600	110,134,265
Depreciation and amortisation		
•	2017	2016
	\$	\$
Mineral processing	443,936	474,874
Oil and gas	948,275	1,314,451
Total depreciation and amortisation	1,392,211	1,789,325
Segment liabilities		
-	2017	2016
	\$	\$
Mineral processing	65,704,791	49,038,015
Oil and gas	15,848,819	9,102,483
Total liabilities	81,553,610	58,140,498



FOR THE YEAR ENDED 30 JUNE 2017

#### Note 4. Operating segments (continued)

#### **Geographical information**

The following table shows the revenue from external customers of the consolidated entity summarised by location.

#### Revenue

	2017	2016
	\$	\$
Australia	222,306,462	230,712,841
Overseas	16,384,072	24,578,888
Total revenue	238,690,534	255,291,729

#### Non-current assets

All non-current assets of the consolidated entity are held in Australia.

#### Information about major customers

During the financial year four customers individually provided more than 10% of total revenue each for the consolidated entity (2016: 2 customers).

#### Note 5. Revenue

	Consolidated	
	2017 \$	2016 \$
Rendering of services - construction contracts Rendering of services - operations and maintenance contracts	<b>پ</b> 169,826,934 68,863,600	217,561,538 37,730,191
Total revenue	238,690,534	255,291,729

#### Note 6. Other income

	Consolidated	
	2017	2016
	\$	\$
Net foreign exchange gain/(loss)	(23,748)	1,240,673
Net gain/(loss) on disposal of property, plant and equipment	32,887	-
Subsidies and grants	34,509	99,113
Interest revenue	820,561	1,199,099
Gain on sale of investment securities	-	1,043,819
Other revenue	518,415	208,997
Total other income	1,382,624	3,791,701



FOR THE YEAR ENDED 30 JUNE 2017

#### Note 7. Expenses

	Consolidated	
	2017	2016
	\$	\$
Profit before income tax includes the following specific expenses:		
Finance costs		
Interest and leasing charges on finance leases	56,080	131,566
Employee benefits		
Employee benefits expense excluding superannuation	79,075,485	69,120,391
Defined contribution superannuation expense	6,547,039	5,413,273
Total employee benefits	85,622,524	74,533,664

#### Note 8. Income tax expense

Major components of income tax expense for the years ended 30 June 2017 and 2016 are:

#### Income tax recognised in the Consolidated statement of profit or loss

Income tax recognised in the Consolidated statement of profit or loss	Consolidated	
	2017	2016
Current income tax	\$	\$
Current income tax charge	3,554,953	8,804,963
Adjustments in respect of current income tax of previous years	(2,630,422)	(1,683,392)
Deferred income tax		
Relating to origination and reversal of temporary differences	1,428,345	(1,024,457)
Adjustments in respect of previous deferred income tax	1,069,018	(31,380)
Income tax expense reported in statement of profit or loss	3,421,894	6,065,734
Income tax recognised in statement of changes in equity Deferred income tax		
Revaluation of shares	(494,781)	283,957
Income tax expense reported in equity	(494,781)	283,957
	(101,101)	200,001
A reconciliation of income tax expense applicable to accounting profit before income tax at the statutory income tax rate to income tax expense at the consolidated entity's effective income tax rate for the years ended 30 June 2017 and 2016 is as follows:		
Accounting profit before income tax	16,286,807	25,405,717
At the statutory income tax rate of 30% (2016: 30%) Add:	4,886,042	7,621,715
Non-deductible expenses	144,901	280,518
Adjustments in respect of previous current income tax	(1,561,404)	(1,683,392)
Impact to tax expense arising from foreign tax rate differential	(47,645)	(283,532)
Other	-	130,425
At effective income tax rate of 21.0% (2016: 23.9%)	3,421,894	6,065,734
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Income tax expense reported in statement of profit or loss	3,421,894	6,065,734



FOR THE YEAR ENDED 30 JUNE 2017

#### Note 8. Income tax expense (continued)

	Consolidated	
	2017	2016
	\$	\$
Deferred income tax		
Deferred income tax at 30 June relates to the following:		
Deferred income tax assets		
Accrued employee entitlements	78,948	66,324
Accrued superannuation	17,534	17,322
Accrued audit fees	13,050	17,126
Leasing	(54,962)	(74,520)
Section 40/880 deduction	-	77
Provision for long service leave	104,784	94,686
Provision for warranty	1,439,605	2,322,493
Lease termination	48,165	96,331
Payables - Upstream Production Solutions subsidiary	94,806	94,806
Accrued employee entitlements - Upstream Production Solutions subsidiary	973,959	776,241
Shares in listed entity	123,397	(371,384)
Plant and equipment	43,465	50,725
Accrued Bonus	247,758	-
	3,130,509	3,090,227
Deferred income tax liabilities	<i>(</i> )	<i></i>
Prepayments	(25,632)	(3,555)
Accrued interest	-	(10,941)
Other accrued income	(44)	(4,081)
Unrealised foreign exchange gain	(7,980)	(23,184)
Prepayments - Upstream Production Solutions subsidiary	(200)	-
Customer contracts - Upstream Production Solutions subsidiary	-	(10,429)
Plant and equipment - Upstream Production Solutions subsidiary	(5,009)	(10,019)
Work in progress	(2,066,206)	-
	(2,105,071)	(62,209)
Net deferred tax asset	1,025,438	3,028,018
Current tax assets and liabilities		
Current tax (assets)/liabilities		
Income tax receivable/payable	(2,212,666)	643,876



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#### Note 9. Current assets - cash and cash equivalents

	Consoli	Consolidated	
	2017 \$	2016 \$	
Cash on hand	51,557	119,698	
Cash at bank	34,817,201	40,303,477	
Cash on deposit	<u>-</u>	24,500,000	
	34,868,758	64,923,175	

The fair value of cash and cash equivalents is \$34,868,758 (2016: \$64,923,175).

Cash at bank and in hand earns interest at floating rates based on daily bank rates. Short-term deposits are made for varying periods of between one day and three months depending on the immediate cash requirements of the consolidated entity, and earn interest at the respective short-term deposit rates.

#### **Reconciliation of cash**

For the purposes of the Statement of Cash Flows, cash and cash equivalents comprise the following at 30 June:

	Consoli	Consolidated	
	2017	2016	
	\$	\$	
Cash at bank and on hand	34,868,758	40,423,175	
Cash on deposit		24,500,000	
	34,868,758	64,923,175	

#### Reconciliation from the net profit after tax to the net cash flow from operating activities

	Consolidated	
	2017 \$	2016 \$
Net profit after tax	12,864,913	19,339,983
Adjustments for :		
Depreciation and amortisation	1,392,211	1,789,325
Profit/loss on sale of asset	(32,887)	-
Share based employee payments	270,931	394,651
Net foreign exchange (gain)/loss	(113,559)	(125,554)
Acquisition of shares as consideration for services	(669,185)	(374,591)
Net (gain)/loss arising on sale of financial assets	-	(1,043,819)
Changes in assets and liabilities		
(Increase)/decrease in trade and other receivables	(35,754,837)	(3,721,532)
(Increase)/decrease in inventories	(3,121,794)	(1,587,852)
(Increase)/decrease in deferred tax asset	2,497,361	(1,240,276)
(Decrease)/increase in trade and other payables	33,905,970	(7,075,721)
(Decrease)/increase in provisions	(1,711,974)	3,148,498
(Decrease)/increase in tax liabilities	(2,856,542)	(943,060)
(Decrease)/increase in unearned income	(20,150,117)	9,617,878
Net cash from operating activities	(13,479,509)	18,177,930

#### Non-cash transactions

During the year ended 30 June 2017 and year ended 30 June 2016, the following non-cash investing and financing activities occurred, which are not reflected in the consolidated statement of cash flows:

• during the year ended 30 June 2017 the consolidated entity acquired equipment under finance lease of \$38,659 (2016: \$410,530)



FOR THE YEAR ENDED 30 JUNE 2017

#### Note 10. Trade and other receivables Current assets - trade and other receivables

	Consolidated	
	2017 \$	2016 \$
Trade receivables Less: Allowance for impairment of receivables	65,513,894 -	29,225,861
	65,513,894	29,225,861
Other receivables	407,415	229,038
Accrued revenue	262,352	454,464
	66,183,661	29,909,363

Trade receivables are non-interest bearing and are normally settled on 30 to 90 day terms.

Impairment of receivables Movements in the allowance for impairment of receivables are as follows:

Novements in the allowance for impairment of receivables are as follows:	e as follows: Consolidated	
	2017 \$	2016 \$
Opening balance	-	-
Receivables written off during the year as uncollectable	-	-
Closing balance	-	-

Bad debts written off during the year as uncollectable amount to nil (2016: \$9,900).

#### Past due but not impaired

Customers with balances past due but without allowance for impairment of receivables amount to \$32,391,074 as at 30 June 2017 (\$8,687,141 as at 30 June 2016).

The ageing of the past due but not impaired receivables are as follows:	Consolidated	
	2017 \$	2016 \$
0 to 3 months overdue	24,589,480	3,093,929
3 to 6 months overdue	4,119,674	274,265
Over 6 months overdue	3,681,920	5,318,947
	32,391,074	8,687,141

In determining the recoverability of a trade receivable, the consolidated entity considers any change in the credit quality of the trade receivable from the date credit was initially granted up to the end of the reporting period. The concentration of credit risk is limited due to the fact that the customer base is large and unrelated.



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#### Note 11. Current assets - inventories

	Consolidated	
	2017 \$	2016 \$
Consumables - at cost	643,800	643,800
Work in progress - oil and maintenance contracts	6,887,358	3,765,564
Work in progress - construction contracts	12,251,960	-
	19,783,118	4,409,364

For information on construction contracts in progress, refer to note 18.

#### Note 12. Non-current assets - property, plant and equipment

	Consolidated	
	2017	2016
	\$	\$
Plant and equipment - at cost	7,543,054	7,007,559
Less: Accumulated depreciation	(5,727,154)	(4,637,788)
	1,815,900	2,369,771
Plant and equipment under lease	3,088,318	3,335,365
Less: Accumulated depreciation	(2,187,673)	(2,091,656)
	900,645	1,243,709
	2,716,545	3,613,480

#### Reconciliations

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

	Plant & Equipment Under Lease \$	Plant & Equipment \$	Total \$
Balance at 30 June 2015	1,225,340	2,289,251	3,514,591
Additions	385,472	984,851	1,370,323
Disposals, Write off of assets	-	-	-
Depreciation expense	(367,103)	(904,331)	(1,271,434)
Balance at 30 June 2016	1,243,709	2,369,771	3,613,480
Additions	38,659	544,362	583,021
Disposals, Write off of assets	-	(122,509)	(122,509)
Transfers in/(out)	(109,520)	109,520	-
Depreciation expense	(272,203)	(1,085,244)	(1,357,447)
Balance at 30 June 2017	900,645	1,815,900	2,716,545



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#### Note 13. Financial assets

#### Available for sale financial assets held at fair value

	Conso	Consolidated	
	2017	2016 \$	
	\$		
Shares in listed entities	3,129,121	3,712,539	

Shares and options in listed entities are measured at fair value at the end of the reporting period, using quoted market share prices. Refer to note 23 for movement during the year.

#### Note 14. Intangible assets

	Consolidated	
	2017	2016
	\$	\$
Customer contracts acquired on purchase of business	4,247,863	4,247,863
Less: Accumulated amortisation	(4,247,863)	(4,213,098)
Total intangible assets		34,765

The acquisition of the business of Upstream Production Solutions included seven projects in place at the acquisition date 23 April 2014. The fair value of each contract is amortised over the life of that contract. The lives of the seven contracts range between 2 and 4 years.

#### Note 15. Current liabilities - trade and other payables

	Consolidated	
	2017	2016
	\$	\$
Trade payables	38,357,008	18,853,239
Accrued expenses	17,381,052	3,074,800
GST payable	556,319	380,920
Prepaid revenue	2,985,996	2,883,781
Other payables	2,936,671	3,163,767
	62,217,046	28,356,507

Refer to note 23 for further information on financial instruments.

Trade payables are non-interest bearing and are normally settled on 30 day terms. The net of GST payable and GST receivable is remitted to the appropriate tax body on a monthly basis.



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#### Note 16. Borrowings

#### **Current liabilities - borrowings**

-	Consolidated	
	2017	2016
	\$	\$
Lease liability	458,403	401,450
Non-current liabilities - borrowings	•	
	Consolic	
	2017 \$	2016 \$
	Ψ	Ψ
Lease liability	226,612	522,418
Refer to note 23 for further information on financial instruments.		
Total secured liabilities		
The total secured liabilities (current and non-current) are as follows:		
	Consolic	lated
	2017	2016
	\$	\$
Lease liability	685,015	923,868

Assets pledged as security

The lease liabilities are effectively secured as the rights to the leased assets, recognised in the statement of financial position, revert to the lessor in the event of default.

#### Note 17. Provisions

#### **Current liabilities - provisions**

	Consolidated	
	2017	2016
	\$	\$
Annual leave	4,035,862	3,150,066
Warranties	4,798,685	7,741,642
	8,834,547	10,891,708
Movement in provisions		
	Consolidated	
	2017	2016
	\$	\$
Provision for annual leave		
Balance at beginning of year	3,150,066	2,847,178
Additional provisions recognised	3,483,853	2,905,735
Amounts used	(2,598,057)	(2,602,847)
Balance at end of year	4,035,862	3,150,066
Provision for warranty and defects liability		
Balance at beginning of year	7,741,642	5,115,160
Additional provisions/(reduction in provisions) recognised	(197,821)	6,241,778
Amounts used	(2,745,136)	(3,615,296)
Balance at end of year	4,798,685	7,741,642



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#### Note 17. Provisions (continued)

#### Non-current liabilities - provisions

•	Consolidated	
	2017 \$	2016 \$
Long service leave	2,681,091	2,290,471
Movement in provisions		
	Consol	idated
	2017	2016
	\$	\$
Provision for long service leave	0.000.171	0.444.040
Balance at beginning of year	2,290,471	2,111,213
Additional provisions recognised Amounts used	547,780	376,044
	(157,160)	(196,786)
Balance at end of year	2,681,091	2,290,471
Note 18. Unearned revenue	Consol 2017 \$	idated 2016 \$
Unearned revenue - Current liabilities	7,135,911	15,034,068
Contracts in progress	Consol 2017	idated 2016
	\$	\$
Progress billings	386,684,581	404,854,458
Construction costs to date plus recognised profits	(391,800,630)	(389,820,390)
	(5,116,049)	15,034,068



FOR THE YEAR ENDED 30 JUNE 2017

#### Note 19. Equity - issued capital

	Consolidated		Consolidated	
	2017	2016	2017	2016
	Shares	Shares	\$	\$
Ordinary shares - fully paid				
Opening balance	152,871,308	150,732,531	30,225,436	28,918,256
Additional shares issued :				
Exercise of performance rights	187,500	1,871,055	114,597	1,175,848
Exercise of share appreciation rights	194,452	207,722	47,967	76,132
Services rendered	-	60,000	-	55,200
Ordinary shares - fully paid	153,253,260	152,871,308	30,388,000	30,225,436

Ordinary shares

Fully paid ordinary shares carry one vote per share and carry a right to dividends.

#### Share appreciation rights

As at 30 June 2017, the consolidated entity had on issue a total of 1,363,334 share appreciation rights to Geoff Jones, Managing Director, as part of the consolidated entity's equity incentive plan (as at 30 June 2016: 509,631).

Number of shares under				Performance condition share price
share appreciation rights	Grant date	Vesting date	Exercise price	targets
213,334	12/11/2013	30/06/2018	\$0.50	\$1.24
650,000	15/11/2016	30/06/2019	\$0.89	\$1.36
500,000	15/11/2016	30/06/2020	\$0.89	\$1.50

Performance rights

As at 30 June 2017, the consolidated entity had on issue a total of 415,000 performance rights (as at 30 June 2016: 442,500):

Grant date	Expiry date	Exercise price
30/04/2014	31/03/2018	Nil
30/04/2014	31/03/2019	Nil
31/03/2017	31/03/2018	Nil
03/04/2017	31/10/2020	Nil
	30/04/2014 30/04/2014 31/03/2017	30/04/201431/03/201830/04/201431/03/201931/03/201731/03/2018



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#### Note 20. Equity - reserves

Note 20. Equity - reserves	Consolidated	
	2017	2016
	\$	\$
Foreign currency reserve	(1,095,504)	(1,270,503)
Performance rights reserve	93,345	99,171
Share options reserve	584,497	584,497
Share appreciation rights reserve	167,233	53,040
Investment revaluation reserve	(287,926)	866,563
	(538,355)	332,768
	Consoli	dated
	2017	2016
	\$	\$
Foreign currency reserve		
Balance at beginning of year	(1,270,503)	699,712
Additional amounts recognised	174,999	(1,970,215)
Balance at end of year	(1,095,504)	(1,270,503)

The above foreign currency reserve represents foreign exchange differences resulting from translation of foreign currency amounts held in subsidiaries of the consolidated entity.

	Consolidated	
	2017	2016
Performance rights reserve	\$	\$
Balance at beginning of year	99,171	984,762
Additional amounts recognised	108,771	290,257
Amount exercised	(114,597)	(1,175,848)
Balance at end of year	93,345	99,171

The above performance rights reserve relates to performance rights granted and vested by the consolidated entity to its employees under its equity incentive plan.

	Consoli	Consolidated	
	2017	2016	
Share options reserve	\$	\$	
Balance at beginning of year	584,497	584,497	
Additional amounts recognised		-	
Balance at end of year	584,497	584,497	

The above share options reserve relates to share options granted and vested by the consolidated entity to its employees under its employee share option plan.

	Consolidated	
	2017	2016
	\$	\$
Share appreciation rights reserve		
Balance at beginning of year	53,040	79,978
Additional amounts recognised	162,160	49,194
Amount exercised	(47,967)	(76,132)
Balance at end of year	167,233	53,040

The above share appreciation rights reserve relates to share appreciation rights granted and vested by the consolidated entity to its employees under its equity incentive plan.



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#### Note 20. Equity - reserves (continued)

Consolidated	
2017	2016
\$	\$
866,563	203,996
-	(672,329)
(1,649,270)	1,881,394
494,781	(546,498)
(287,926)	866,563
	<b>2017</b> \$ 866,563 - (1,649,270) 494,781

The above investment revaluation reserve relates to the revaluation of shares held in listed entities to fair value at the end of the reporting period. The fair value is determined using the quoted share price at 30 June 2017.

#### Note 21. Equity - retained profits

	Consolidated	
	2017 \$	2016 \$
Retained profits at the beginning of the financial year	21,435,563	17,253,511
Profit after income tax expense for the year	12,864,913	19,339,983
Payment of dividends	(15,287,131)	(15,157,931)
Retained profits at the end of the financial year	19,013,345	21,435,563

#### Note 22. Equity - dividends

Note 22. Equity - dividends	Consolidated	
	2017 \$	2016 \$
Dividends	·	·
Year ended 30 June 2016		
Dividend paid 25 September 2015 (fully franked at 30% tax rate): 5 cents per ordinary share		7,536,627
Dividend paid 30 March 2016 (fully franked at 30% tax rate):		1,000,021
5 cents per ordinary share		7,621,304
Year ended 30 June 2017		
Dividend paid 28 September 2016 (fully franked at 30% tax rate):		
5 cents per ordinary share	7,643,565	
Dividend paid 30 March 2017 (fully franked at 30% tax rate): 5 cents per ordinary share	7,643,565	
S cents per ordinary share	7,043,305	
	15,287,130	15,157,931
Franking credits		
	Consoli	dated
	2017	2016
	\$	\$
Franking (debits)/credits available for subsequent financial years based on a tax rate		
of 30%	(487,101)	1,762,045



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#### Note 23. Financial instruments

#### Financial risk management objectives

The consolidated entity is exposed to risks in relation to its financial instruments. These risks include market risk (consisting of foreign currency risk and interest rate risk), credit risk, liquidity risk and equity risk.

A summary of the consolidated entity's financial instruments are as follows:

	Consolidated	
	2017	2016
	\$	\$
Financial assets		
Cash and cash equivalents	34,868,758	64,923,175
Trade and other receivables	66,183,661	29,909,363
Available for sale securities	3,129,121	3,712,539
Total financial assets	104,181,540	98,545,077
Financial liabilities		
Trade and other payables	62,217,046	28,356,507
Finance lease liabilities	685,015	923,868
Total financial liabilities	62,902,061	29,280,375

#### Capital management

The consolidated entity manages its capital to ensure the ability to continue as a going concern while maximising the return to stakeholders. The capital structure of the consolidated entity consists of equity in the form of issued capital, reserves and retained earnings. There is no requirement for borrowings at this stage, as there are sufficient reserves of cash balances.

#### Market risk

#### Foreign currency risk

The consolidated entity and the parent entity undertakes certain transactions denominated in foreign currency and are exposed to foreign currency risk through foreign exchange rate fluctuations.

The carrying amounts in Australian dollars (AUD) of the consolidated entity's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as follows.

	Assets		Liabilities	
	2017 AUD \$	2016 AUD \$	2017 AUD \$	2016 AUD \$
United States Dollars	2,148,332	3,844,603	(3,452,866)	(45,189)
Great British Pounds	5,244,243	3,629,317	(293,159)	(1,939,545)
Euro	836,907	-	(149,476)	-
	8,229,482	7,473,920	(3,895,501)	(1,984,734)

Foreign exchange risk arises from future commercial transactions and recognised financial assets and financial liabilities denominated in a currency that is not the entity's functional currency. The risk is measured using sensitivity analysis and cash flow forecasting.

The consolidated entity holds balances in United States dollars, these balances are translated into Australian dollars at the prevailing exchange rate at 30 June 2017 of AUD \$1 = USD \$0.77 (2016: AUD \$1 = USD \$0.74).

The consolidated entity holds balances in Great British pounds, these balances are translated into Australian dollars at the prevailing exchange rate at 30 June 2017 of AUD  $1 = GBP \pm 0.59$  (2016: AUD  $1 = GBP \pm 0.55$ ).

The consolidated entity holds balances in Euro, these balances are translated into Australian dollars at the prevailing exchange rate at 30 June 2017 of AUD \$1 = EUR  $\in 0.67$  (2016: AUD \$1 = EUR  $\in 0.67$ ).



#### Note 23. Financial instruments (continued)

The following table details the consolidated entity's sensitivity to a 10% increase and decrease in the value of the Australian dollar against the currencies in which monetary assets are held:

	Effect of 10% increase in exchange rate		Effect of 10% decrease in exchange rate	
	Effect on profit before	Effect on	Effect on profit before	Effect on
Consolidated - 2017	tax \$	equity \$	tax \$	equity \$
United States Dollars	118,747	118,747	(144,761)	(144,761)
Great British Pounds	(450,098)	(450,098)	550,120	550,120
Euro	(62,367)	(62,367)	76,536	76,536
	(393,718)	(393,718)	481,895	481,895
	Effect of 10% increase in exchange rate		Effect of 10% decrease in exchange rate	
	Effect on	igerate	Effect on	igerate
	profit before	Effect on	profit before	Effect on
Consolidated - 2016	tax	equity	tax	equity
	\$	\$	\$	\$
United States Dollars	(345,349)	(345,349)	422,221	422,221
Great British Pounds	(153,616)	(153,616)	187,753	187,753
Euro	-	-	-	-
	(498,965)	(498,965)	609,974	609,974

Interest rate risk

The board has considered the consolidated entity's exposure to interest rate risk by analysing the effect on profit and equity of an interest rate increase or decrease of one percentage point in the following table:

	Effect of 1% increase in interest rate		Effect of 1% decrease in interest rate	
Consolidated - 2017	Effect on profit before tax \$	Effect on equity \$	Effect on profit before tax \$	Effect on equity \$
Interest revenue	314,562	314,562	(314,562)	(314,562)
Interest expense	(3,421)	(3,421)	3,421	3,421
	311,141	311,141	(311,141)	(311,141)
	Effect of 1% in intere		Effect of 1% in intere	
	Effect on		Effect on	
	profit before	Effect on	profit before	Effect on
Consolidated - 2016	tax \$	equity \$	tax \$	equity \$
Interest revenue	384,536	384,536	(384,536)	(384,536)
Interest expense	(3,577)	(3,577)	3,543	3,543
	380,959	380,959	(380,993)	(380,993)



#### Note 23. Financial instruments (continued)

#### Equity price risk

The consolidated entity is exposed to equity price risks arising from equity investments.

The sensitivity analysis below has been determined based on the exposure of the consolidated entity to a 5% increase or decrease in equity prices at the end of the reporting period.

- profit for the year ended 30 June 2017 would have been unaffected as the equity investments are classified as available-for-sale; and
- other comprehensive income for the year ended 30 June 2017 would increase by \$156,456 (2016: \$185,627) as a result of an increase of 5% in equity prices, and decrease by \$156,456 (2016: \$185,627) as a result of a decrease of 5% in equity prices.

#### Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations, resulting in financial loss to the consolidated entity. The consolidated entity has adopted a policy of only dealing with creditworthy counterparties as a means of mitigating the risk of financial loss from defaults. The consolidated entity uses independent rating agencies, publicly available financial information and other trading records to rate its major customers. Legally binding contracts are entered into to determine payment terms in relation to major projects.

The credit risk on liquid funds is limited because the counterparties are banks with high credit ratings assigned by international credit rating agencies.

The consolidated entity does not have significant credit risk exposure to any single counterparty or group of counterparties.

#### Liquidity risk management

Ultimate responsibility for liquidity risk management rests with the board of directors, which has established an appropriate liquidity risk management framework for the management of the consolidated entity's short-, medium- and long-term funding and liquidity management requirements. The consolidated entity manages liquidity risk by maintaining adequate reserves and banking facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities.



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#### Note 23. Financial instruments (continued)

#### Liquidity and interest rate risk tables

The following tables detail the consolidated entity's remaining contractual maturity for its financial instrument liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the financial liabilities are required to be paid. The tables include both interest and principal cash flows disclosed as remaining contractual maturities and therefore these totals may differ from their carrying amount in the statement of financial position.

	Weighted	Remaining contractual maturities			
Consolidated - 2017	average interest rate %	Less than 6 months \$	6 to 12 months \$	Over 12 months \$	Total \$
<b>Non-derivatives</b> <i>Non-interest bearing</i> Trade payables	-	62,217,046	-	-	62,217,046
<i>Interest-bearing - fixed rate</i> Lease liability Total non-derivatives	3.75%	276,068 62,493,114	182,335 182,335	226,612 226,612	685,015 62,902,061

	Weighted	Remaining contractual maturities			
Consolidated - 2016	average interest rate %	Less than 6 months \$	6 to 12 months \$	Over 12 months \$	Total \$
<b>Non-derivatives</b> <i>Non-interest bearing</i> Trade payables	-	28,356,507	-	-	28,356,507
<i>Interest-bearing - fixed rate</i> Lease liability Total non-derivatives	3.87%	182,835 28,539,342	218,615 218,615	522,418 522,418	923,868 29,280,375

#### Fair value of financial instruments

The fair values of financial assets and liabilities, together with their carrying amounts in the statement of financial position, for the consolidated entity are as follows:

Consolidated	2017		2016	
	Carrying amount \$	Fair value \$	Carrying amount \$	Fair value \$
Assets				
Cash at bank	34,868,758	34,868,758	40,423,175	40,423,175
Cash on deposit	-	-	24,500,000	24,500,000
Trade receivables	66,183,661	66,183,661	29,909,363	29,909,363
Available for sale securities	3,129,121	3,129,121	3,712,539	3,712,539
	104,181,540	104,181,540	98,545,077	98,545,077
Liabilities				
Trade payables	62,217,046	62,217,046	28,356,507	28,356,507
Lease liability	685,015	685,015	923,868	923,868
	62,902,061	62,902,061	29,280,375	29,280,375



#### Note 23. Financial instruments (continued)

For financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can
  access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

The financial assets and liabilities of the consolidated entity are classified into these categories below:

#### Fair value hierarchy - 2017

· ···· · ·····························	Laval 4		1	Tatal
	Level 1	Level 2	Level 3	Total
	\$	\$	\$	\$
Financial assets				
Trade receivables	-	66,183,661	-	66,183,661
Available for sale securities	3,129,121	-	-	3,129,121
	3,129,121	66,183,661	-	69,312,782
Financial liabilities				
Trade payables	-	62,217,046	-	62,217,046
Lease liability	-	685,015	-	685,015
		62,902,061	-	62,902,061
Fair value hierarchy - 2016				
· ····································	Level 1	Level 2	Level 3	Total
	\$	\$	\$	\$
Financial assets		·		·
Trade receivables	-	29,909,363	-	29,909,363
Available for sale securities	3,712,539	-	-	3,712,539
	3,712,539	29,909,363	-	33,621,902
Financial liabilities	<u></u>	i		
Trade payables	-	28,356,507	-	28,356,507
Lease liability	-	923,868	-	923,868
•				00 000 075
	-	29,280,375	-	29,280,375

The fair values of the financial assets and financial liabilities included in the level 2 and level 3 categories above have been determined in accordance with generally accepted pricing models based on a discounted cash flow analysis, with the most significant inputs being the discount rate that reflects the credit risk of counterparties.

Reconciliation of Level 1 fair value measurements:

	Consolidated	
	2017	2016
	\$	\$
Available for sale equity securities		
Opening balance	3,712,539	2,347,202
Additions	1,065,852	1,339,228
Disposals	-	(1,592,745)
Net revaluations in other comprehensive income	(1,649,270)	1,618,854
Closing balance	3,129,121	3,712,539



FOR THE YEAR ENDED 30 JUNE 2017

#### Note 24. Key management personnel disclosures

Directors

The following persons were directors of GR Engineering Services Limited during the financial year:

Executive directors Geoff Jones	Managing Director
Tony Patrizi	Executive Director
Non-executive directors	Neg Fuesday Obsigner

Phil Lockyer	Non-Executive Chairman - Appointed 21 December 2016
Peter Hood	Non-Executive Chairman - 1 July to 21 December 2016
Peter Hood	Non-Executive Director - 21 December 2016 to 30 June 2017
Barry Patterson	Non-Executive Director
Terry Strapp	Non-Executive Director

#### Other key management personnel

The following persons also had the authority and responsibility for planning, directing and controlling the major activities of the consolidated entity, directly or indirectly, during the financial year:

#### Executives

David Sala Tenna	General Manager EPC Division
Paul Newling	General Manager EPCM Division
Joe Totaro	Chief Financial Officer and Company Secretary
Rodney Schier	Engineering Manager

#### Remuneration of key management personnel

Information on remuneration of key management personnel is set out in the Remuneration Report in the Directors Report.

The aggregate compensation made to key management personnel of the consolidated entity is set out below:

	Consoli	dated
	2017 \$	2016 \$
Short term benefits Post employment benefits	2,487,396 172,147	2,370,710 171,504
Share based payments Other	162,160	55,605
Other	<u>94,437</u> <u>2,916,140</u>	27,853 2,625,672

#### Note 25. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by Deloitte Touche Tohmatsu, the auditor of the company, and its network firms:

	Consolidated	
	2017 ¢	2016
Audit services - Deloitte Touche Tohmatsu	\$	Φ
Audit or review of the financial statements - Deloitte Touche Tohmatsu Australia	132,009	122,911
Audit or review of the financial statements - Deloitte Touche Tohmatsu UK	9,311	9,574
Other services - Deloitte Touche Tohmatsu		
Tax compliance - Deloitte Touche Tohmatsu Australia	24,150	22,575
Other services - Deloitte Touche Tohmatsu Australia	19,062	-
	184,532	155,060



#### Note 26. Contingent liabilities

The consolidated entity has bank guarantees in place as at 30 June 2017 of \$35,164,531 (2016: \$30,697,308).

In May 2017, the consolidated entity converted \$15,000,000 of its \$85,000,000 bank guarantee facility to a standby multioption overdraft facility with the effect of reducing its bank guarantee facility from \$85,000,000 to \$70,000,000. The standby multi-option overdraft facility remains undrawn. The facilities are secured by a fixed and floating charge over all the assets of the consolidated entity. The amount of bank guarantees issued under this facility at 30 June 2017 is \$34,258,841 (2016: \$29,791,618). The consolidated entity has a bank guarantee facility with National Australia Bank to provide guarantees for the security of rental properties to the value of \$905,690 (2016: \$905,690). The amount of bank guarantees issued under this facility at 30 June 2017 is \$905,690 (2016: \$905,690).

The consolidated entity has a \$30,000,000 insurance bond facility with Assetinsure Pty Ltd (2016: \$30,000,000). This facility has been utilised to provide retention and off site materials bonds in connection with certain projects. The amount of insurance bonds issued under this facility at 30 June 2017 is \$6,408,123 (2016: \$10,033,027).

GR Engineering Services Limited, the parent company, has provided guarantees and indemnities in relation to certain contracts entered into by its subsidiaries. Liability under these guarantees and indemnities is limited to the relevant subsidiaries' contracted limits of liability under the contracts.

Certain claims arising out of engineering and construction contracts have been made by or against the consolidated entity in the ordinary course of business, some of which involve litigation. The Directors do not consider the outcome of any of these claims will have a material adverse impact on the financial position of the consolidated entity.

#### Note 27. Commitments

The consolidated entity has leased certain items of its equipment under finance leases. The average lease term is 4 years (2016: 3 years). The consolidated entity has options to purchase the equipment for a nominal amount at the end of the lease terms. The consolidated entity's obligations under finance leases are secured by the lessors' title to the leased assets.

	Consolidated	
	2017	2016
	\$	\$
Finance Leases		
Not longer than 1 year	475,573	430,815
Longer than 1 year and not longer than 5 years	231,617	539,570
Longer than 5 years		-
Minimum lease payments	707,190	970,385
Less: future finance charges	(22,176)	(46,517)
Present value of minimum lease payments	685,014	923,868

The consolidated entity has operating leases that relate to leases of office buildings with lease terms of between 1 and 5 years. All operating lease contracts contain clauses for market rental reviews.

	Consolidated		
	2017 \$	2016 \$	
Non-Cancellable Operating Lease Commitments			
Not longer than 1 year	1,452,354	1,738,202	
Longer than 1 year and not longer than 5 years	591,814	1,257,555	
Longer than 5 years	-	-	
Total lease payments	2,044,168	2,995,757	



#### Note 28. Related party transactions

During the year ended 30 June 2017 the consolidated entity leased office space at 71-73 Daly Street from Ashguard Pty Ltd. Directors of the consolidated entity, Tony Patrizi and Barry Patterson, each have a non controlling interest in Ashguard Pty Ltd. The total amount invoiced by Ashguard Pty Ltd in the year ended 30 June 2017 amounted to \$327,325 including GST (2016: \$314,019). The balance payable at 30 June 2017 is \$50,994 (2016: \$46,860). During the year ended 30 June 2017 the consolidated entity procured items for Ashguard Pty Ltd. The total amount invoiced to Ashguard Pty Ltd in the year ended 30 June 2017 was \$9,446 including GST (2016: \$1,225). The balance outstanding at 30 June 2017 is nil (2016: nil).

The terms of these arrangements are at arms length and at normal commercial terms.

Other than transactions with parties related to key management personnel mentioned above and in the remuneration report, there have been no other transactions with parties related to the consolidated entity in the financial year ending 30 June 2017.

#### Note 29. Parent entity information

The accounting policies of the parent entity, which have been applied in determining the financial information shown below, are the same as those applied in the consolidated financial statements.

Set out below is the supplementary information about the parent entity.

Statement of profit or loss and other comprehensive income

	Parent		
	2017 \$	2016 \$	
Profit after income tax	7,722,574	16,894,564	
Total comprehensive income	6,568,085	17,577,131	

Statement of financial position

	Parent	
	2017 \$	2016 \$
Total current assets	98,474,757	85,709,362
Total assets	104,148,971	92,642,855
Total current liabilities	66,340,738	46,386,507
Total liabilities	66,340,738	46,386,507
Equity Issued capital Performance rights reserve Share options reserve Share appreciation rights reserve Investment revaluation reserve Retained profits	30,388,000 93,345 584,497 167,233 (287,926) 6,863,084	30,225,436 99,171 584,497 53,040 866,563 14,427,641
Total equity	37,808,233	46,256,348

The contingent liabilities and commitments of the parent entity are the same as those of the consolidated entity, as set out in notes 26 and 27.



### Note 30. Events after the reporting period

The consolidated entity's shares were suspended from trade on the Australian Securities Exchange on 18 August 2017 until prior to the release of this report whilst the consolidated entity sought to update the market on :

- (a) the Supreme Court of Western Australia proceedings between GR Engineering and Eastern Goldfields Limited (Eastern Goldfields), details of which GR Engineering announced to the ASX on 11 July 2017 and the impact to those Proceedings of the appointment and subsequent removal of a liquidator to Eastern Goldfields between 16 and 17 August 2017; and
- (b) GR Engineering receiving from Wolf Minerals (UK) Ltd (a wholly owned subsidiary of Wolf Minerals Limited (Wolf) on 17 August 2017 a contractual notice of claim and intention to call on a performance bond that GR Engineering provided Wolf pursuant to the EPC contract for the design and construction of the Hemerdon Tungsten & Tin Project.

#### Eastern Goldfields

GR Engineering notes the ASX release made by Eastern Goldfields on 17 August 2017 that the liquidator appointed to Eastern Goldfields on 16 August 2017 had been removed. Should Eastern Goldfields have remained in liquidation, GR Engineering would have been prevented from progressing the proceedings announced on 11 July 2017.

Following the removal of the liquidator, GR Engineering will continue to vigorously pursue the Proceedings to seek recovery of progress claims in relation to the Davyhurst EPC Contract totalling approximately \$9.9 million, plus interest and costs. GR Engineering will closely monitor any developments in relation to Eastern Goldfields' financial position.

#### Wolf Minerals

On 5 March 2013, Wolf and GR Engineering Services (UK) Ltd (**GRES UK**), a wholly owned subsidiary of GR Engineering, entered into a contract for the design, construction and commissioning of a mineral processing facility at the Hemerdon Tungsten and Tin project located near Plympton in Devon, United Kingdom (**Contract**). The mineral processing facility was taken over by Wolf on 13 October 2015.

GRES UK agreed to provide performance bonding under the Contract, which included a £7.5 million (approximately A\$12.2 million) unconditional bank guarantee (**Bank Guarantee**). Wolf has retained the Bank Guarantee pending the achievement of plant performance test outcomes under the Contract.

Wolf has publicly disclosed on numerous occasions since March 2016 that it is addressing the presence of low frequency noise (LFN) emanating from the processing plant site.

On 17 August 2017, GRES UK received from Wolf a notice of claim and notice of intention to call on the Bank Guarantee within 21 days of the notice where GRES UK failed to rectify an alleged LFN defect in relation to the works under the Contract (**Claim Notice**). GRES UK considers that the Claim Notice is without merit and that Wolf has no grounds to pursue recourse to the Bank Guarantee. GRES UK notes that there has been no call on the Bank Guarantee and has sought to engage with Wolf to address the Claim Notice in the short term. GRES UK has notified its insurers at Wolf's request and denies all liability in respect of the Claim Notice.

Uncertainty relating to Wolf's stated intention to have recourse to the Bank Guarantee and uncertainty as to the timing of the recovery of the Eastern Goldfields debt, requires a prudent approach to capital management until further clarity is obtained. Accordingly, the Company has elected to not pay a final dividend in FY17. The board will seek to reinstate the payment of a dividend at the earliest possible opportunity, likely to be by way of an interim dividend in FY18.

No other matter or circumstance has arisen since 30 June 2017 that has significantly affected, or may significantly affect the consolidated entity's operations, the results of those operations, or the consolidated entity's state of affairs in future financial years.



FOR THE YEAR ENDED 30 JUNE 2017

#### Note 31. Earnings per share

	Consolidated	
	2017	2016
	\$	\$
Profit after income tax attributable to the owners of GR Engineering Services Limited	12,864,913	19,339,983
	Number	Number
Weighted average number of ordinary shares used in calculating basic earnings per share	152,919,101	152,151,265
Adjustments for calculation of diluted earnings per share: Weighted average number of employee performance rights and share appreciation rights issued	1,216,745	907,090
Weighted average number of ordinary shares used in calculating diluted earnings per share	154,135,846	153,058,355
	Cents	Cents
Basic earnings per share	8.41	12.71
Diluted earnings per share	8.35	12.64

#### Note 32. Share-based payments

An Equity Incentive Plan was adopted by the consolidated entity on 28 March 2012, and was updated on 8 October 2015. At the discretion of the Board, all eligible employees of the consolidated entity or eligible consultants may participate in the Plan. Non-executive directors are not eligible to participate in the Plan.

The Plan is designed to align the interests of executives and employees with the interests of shareholders by providing an opportunity to receive an equity interest in the consolidated entity and therefore direct participation in the benefits of future consolidated entity performance over the medium to long term.

The consolidated entity has issued a total of 3,045,000 performance rights to employees and long term contractors under the Plan. Each right entitles the employee to acquire one fully paid share in the consolidated entity for nil consideration, subject to the employees meeting a service term of three years from the date of grant. Of this total, 160,000 performance rights were issued during the financial year ending 30 June 2017 (2016: 60,000).

During the financial year a total of 187,500 performance rights vested (2016: 1,871,055). A total of 571,445 performance rights have lapsed due to resignations and redundancies of entitled employees since the date of issue of the first tranche of rights. Of this total nil have lapsed in the financial year ending 30 June 2017 (2016: 41,445).

A summary of performance rights on issue at 30 June 2017 follows:

	Tranche 6	Tranche 7	Tranche 9	Tranche 10
Number issued	127,500	127,500	60,000	100,000
Number lapsed	-	-	-	-
Grant date	30 Apr 2014	30 Apr 2014	31 Mar 2017	3 Apr 2017
Exercise price	Nil	Nil	Nil	Nil
Vesting date	31 Mar 2018	31 Mar 2019	31 Mar 2018	31 Oct 2020
Expiry date	31 Mar 2018	31 Mar 2019	31 Mar 2018	31 Oct 2020
Vesting period (years)	4	5	1	3
Vesting conditions	Nil	Nil	Nil	Nil
Fair value	\$0.458	\$0.410	\$1.415	\$1.059



FOR THE YEAR ENDED 30 JUNE 2017

#### Note 32. Share-based payments (continued)

The fair value of performance rights granted during the year was calculated using a Black-Scholes pricing model applying inputs as follows:

	Tranche 6	Tranche 7	Tranche 9	Tranche 10
Grant date share price	\$0.705	\$0.705	\$1.580	\$1.570
Exercise price	-	-	-	-
Expected volatility	60%	60%	50%	50%
Term (years)	4	5	1	3
Dividend yield	11%	11%	11%	11%
Risk free interest rate	3.33%	3.33%	1.76%	1.88%

#### Movement in performance rights

	201	7	201	6
Consolidated	Number of performance rights	Weighted average exercise price	Number of performance rights	Weighted average exercise price
Balance at beginning of year	442,500	-	2,295,000	-
Granted during the year	160,000	-	60,000	-
Vested during the year	(187,500)	-	(1,871,055)	-
Forfeited during the year	-	-	(41,445)	-
Balance at end of year	415,000	-	442,500	-

The weighted average fair value of performance rights granted at 30 June 2017 is \$0.73. The weighted average exercise price of these performance rights at 30 June 2017 is nil. The weighted average remaining contractual life of performance rights outstanding at 30 June 2017 is 614 days.

The consolidated entity has issued a total of 4,419,337 share appreciation rights to Geoff Jones, Managing Director, as part of the consolidated entity's equity incentive plan. Of this total, 296,297 vested during the financial year ending 30 June 2017 (2016: 432,433). The share appreciation rights are subject to vesting conditions, namely the participant being employed by the consolidated entity as Managing Director and the share price being equal to or greater than the exercise price at the vesting date.

	Number of share	Grant	Vesting	Exercise	Performance condition share price	Fair value at grant
Class	appreciation rights	date	date	price	targets	date
А	1,600,000	12 Nov 2013	30 Jun 2014	\$0.50	\$0.60	\$0.18
В	727,273	12 Nov 2013	30 Jun 2015	\$0.50	\$0.72	\$0.18
С	432,433	12 Nov 2013	30 Jun 2016	\$0.50	\$0.86	\$0.18
D	296,297	12 Nov 2013	30 Jun 2017	\$0.50	\$1.04	\$0.16
Е	213,334	12 Nov 2013	30 Jun 2018	\$0.50	\$1.24	\$0.15
F	650,000	15 Nov 2016	30 Jun 2019	\$0.89	\$1.36	\$0.60
G	500,000	15 Nov 2016	30 Jun 2020	\$0.89	\$1.50	\$0.58

The fair value of share appreciation rights still on issue was calculated using a Monte Carlo pricing model applying inputs as follows:

	Class E	Class F	Class G
Grant date share price	\$0.67	\$1.63	\$1.63
Exercise price	\$0.50	\$0.89	\$0.89
Expected volatility	60%	50%	50%
Vesting period (years)	4	2	3
Dividend yield	11%	8%	8%
Risk free interest rate	3.48%	1.84%	1.84%



FOR THE YEAR ENDED 30 JUNE 2017

#### Note 32. Share-based payments (continued)

#### Movement in share appreciation rights

movement in share appreciation rights	201	7	201	6
Consolidated	Number of share appreciation rights	Weighted average exercise price	Number of share appreciation rights	Weighted average exercise price
Balance at beginning of year	509,631	-	942,064	-
Granted during the year	1,150,000	-	-	-
Vested and exercised during the year	(296,297)	-	(432,433)	-
Balance at end of year	1,363,334	-	509,631	-

The weighted average fair value of share appreciation rights granted at 30 June 2017 is \$0.52. The weighted average exercise price of these share appreciation rights at 30 June 2017 is \$0.83. The weighted average remaining contractual life of share appreciation rights outstanding at 30 June 2017 is 807 days.

#### Note 33. Subsidiaries

The consolidated financial statements incorporate the following subsidiaries at the end of the reporting period.

	Country of	Equity	holding
Name of subsidiary	incorporation	2017	2016
GR Engineering Services (Indonesia) Pty Limited	Australia	100%	100%
GR Engineering Services (Argentina) Pty Limited	Australia	100%	100%
PT GR Engineering Services Indonesia *	Indonesia	100%	100%
GR Engineering Services (Africa)	Mauritius	100%	100%
GR Engineering Services (UK) Limited	United Kingdom	100%	100%
GR Engineering Services (Ghana) Limited **	Ghana	100%	100%
GR Engineering Services (Côte D'Ivoire) **	Côte D'Ivoire	100%	100%
GR Engineering Services (Mali) **	Mali	100%	100%
GR Engineering Services (Tengrela) ***	Côte D'Ivoire	100%	100%
GR Engineering Services Peru S.A.	Peru	100%	100%
GR Engineering Services (Greece) +	Greece	100%	100%
GR Engineering Services (Tanzania) Limited	Tanzania	100%	100%
Upstream Production Solutions Pty Ltd	Australia	100%	100%
Upstream Production Solutions (Malaysia) Sdn. Bhd.	Malaysia	100%	100%

\* PT GR Engineering Services Indonesia is 90% owned by GR Engineering Services Limited and 10% owned by GR Engineering Services (Indonesia) Pty Limited

\*\* GR Engineering Services (Ghana) Limited, GR Engineering Services (Côte D'Ivoire) and GR Engineering Services (Mali) are 100% owned by GR Engineering Services (Africa).

\*\*\* GR Engineering Services (Tengrela) is dormant.

+ GR Engineering Services (Greece) is 100% owned by GR Engineering Services (UK) Limited.



# DIRECTORS' DECLARATION

The directors declare that:

(a) in the directors' opinion, there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable;

(b) in the directors' opinion, the attached financial statements are in compliance with International Financial Reporting Standards, as stated in note 2 to the financial statements;

(c) in the directors' opinion, the attached financial statements and notes thereto are in accordance with the Corporations Act 2001, including compliance with accounting standards and giving a true and fair view of the financial position and performance of the consolidated entity; and

(d) the directors have been given the declarations required by s.295A of the Corporations Act 2001.

Signed in accordance with a resolution of the directors made pursuant to s.295(5) of the Corporations Act 2001.

On behalf of the Directors

Name: Geoff Jones Managing Director Date: 24 August 2017



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### Independent Auditor's Report to the members of GR Engineering Services Limited

Deloitte Touche Tohmatsu ABN 74 490 121 060

Tower 2 Brookfield Place 123 St Georges Terrace Perth WA 6000 GPO Box A46 Perth WA 6837 Australia

Tel: +61 8 9365 7000 Fax: +61 8 9365 7001 www.deloitte.com.au

#### Report on the Audit of the Financial Report

#### Qualified Opinion

We have audited the financial report of GR Engineering Services Limited (the Company) and its subsidiaries (the Group), which comprises the consolidated statement of financial position as at 30 June 2017, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, except for the effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial report of the Group is in accordance with the *Corporations* Act 2001, including:

- giving a true and fair view of the Group's financial position as at 30 June 2017 and of its financial performance for the year then ended; and
- complying with Australian Accounting Standards and the Corporations Regulations 2001.

#### Basis for Qualified Opinion

The Group has trade receivables of \$66,183,661 as at 30 June 2017. Included in this amount are long outstanding accounts totalling \$15,955,195 in respect of which we have been unable to obtain sufficient appropriate audit evidence to determine whether they will be recoverable by the Group. Accordingly, we have been unable to determine whether the recoverable amount of these trade receivables is at least equal to their carrying value. In the event that the carrying value of these trade receivables exceeds their recoverable amount, it would be necessary for the carrying value to be written down to their recoverable amount.

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

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We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

#### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report for the current period. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. In addition to the matter described in the *Basis for Qualified Opinion* section, we have determined the matters described below to be the key audit matters to be communicated in our report.

Key audit matter	How the scope of our audit responded to the Key Audit Matter
Recognition of revenue	
As disclosed in note 5, revenue recognised for the year ended 30 June 2017 relating to both construction contracts and operations and maintenance contracts was \$238,690,534. As disclosed in note 3, revenue and costs are recognised by reference to the stage of completion of the contract activity. The recognition of revenue requires significant management judgement in: Determining the stage of completion; Estimating total contract revenue and	<ul> <li>Our procedures included, but were not limited to:</li> <li>Evaluating management's processes and controls in respect of the recognition of contract revenue. As part of this process we tested key controls including:</li> <li>The review process conducted at the tendering phase;</li> <li>The preparation, review and authorisation of monthly contract status report for all contracts;</li> <li>The estimation, review and monitoring of costs to complete; and</li> <li>The comprehensive project reviews that are</li> </ul>
<ul> <li>Estimating total contract revenue and contract cost including the estimation of cost contingencies;</li> <li>Determining contractual entitlement and assessing the probability of customer approval of variations and acceptance of claims; and</li> <li>Estimating the project completion date.</li> </ul>	<ul> <li>The comprehensive project reviews that are undertaken by Group management on a monthly basis.</li> <li>Selecting a sample of contracts for testing based on a number of quantitative and qualitative factors which may indicate that a greater level of judgement is required in recognising revenue, including:</li> </ul>
As a result the recognition of revenue was a key audit matter.	<ul> <li>Contract history;</li> <li>Significant unapproved claims and variations;</li> <li>Delay risk;</li> <li>High-value contracts; and</li> <li>Loss-making contracts.</li> </ul>
	For the sample of contracts selected for testing the following procedures were performed:
	<ul> <li>Obtained a detailed understanding of the contract terms and conditions to evaluate whether the individual characteristics of each contract were reflected in management's estimate of forecast costs and revenue;</li> </ul>



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Key audit matter	How the scope of our audit responded to the Key
	Audit Matter
	<ul> <li>Tested a sample of costs incurred to date and agreed these to supporting documentation;</li> <li>Assessed the current programme status against the original budgeted programme;</li> <li>Challenged the forecast costs to complete through discussion and challenge of project managers and finance personnel, as well as inspection of supporting documentation for contracted costs;</li> <li>Tested contractual entitlement, variations and claims recognised within contract revenue through agreement to supporting documentation and by reference to the underlying contract;</li> <li>Evaluated significant exposures to liquidated damages for late delivery of contract works; and</li> <li>Evaluated contract performance in the period since year end to audit opinion date to reflect on year-end revenue recognition judgements.</li> </ul>
Provision for warranty	
As disclosed in note 17, the warranty provision as at 30 June 2017 was \$4,798,685 (2016:\$7,741,642). The assessment of the provision for warranty requires management to make an estimate of the likely future costs that may be incurred in relation to ongoing and completed contracts. As a result the provision for warranty was a key audit matter.	Our procedures included, but were not limited to: Obtaining an understanding of how management estimates their provision for warranty. Assessing the provision through: • Determining the contracts with applicable warranty obligations; • Reviewing historic claim outcomes and the accuracy of management's estimate; and • Assessing the consistency of assumptions applied. Evaluating the adequacy of the disclosures in notes 3
	and 17.

#### Other Information

The directors are responsible for the other information. The other information comprises the Directors' Report, Corporate Directory, Corporate Governance Statement and Additional ASX Information, which we obtained prior to the date of this auditor's report, and also includes the



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following information which will be included in the Group's annual report (but does not include the financial report and our auditor's report thereon): Chairman's Letter, which is expected to be made available to us after that date.

Our opinion on the financial report does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the Chairman's Letter, if we conclude that there is a material misstatement therein, we are required to communicate the matter to the directors and use our professional judgement to determine the appropriate action.

#### Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or has no realistic alternative but to do so. *Auditor's Responsibilities for the Audit of the Financial Report* 

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the financial report, whether due to fraud
or error, design and perform audit procedures responsive to those risks, and obtain audit evidence
that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a
material misstatement resulting from fraud is higher than for one resulting from error, as fraud



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may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting
  estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the director's use of the going concern basis of accounting
  and, based on the audit evidence obtained, whether a material uncertainty exists related to events
  or conditions that may cast significant doubt on the Group's ability to continue as a going concern.
  If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's
  report to the related disclosures in the financial report or, if such disclosures are inadequate, to
  modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of
  our auditor's report. However, future events or conditions may cause the Group to cease to
  continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the Group's audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



### Deloitte.

Report on the Remuneration Report

Opinion on the Remuneration Report

We have audited the Remuneration Report included in pages 14 to 20 of the directors' report for the year ended 30 June 2017.

In our opinion, the Remuneration Report of GR Engineering Services Limited, for the year ended 30 June 2017, complies with section 300A of the *Corporations Act 2001*.

Responsibilities

The directors of the Company are responsible for the preparation and presentation of the Remuneration Report in accordance with section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.

Deloitte Touche Tohmatsu

DELOITTE TOUCHE TOHMATSU

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Nicole Menezes Partner Chartered Accountants Perth, 24 August 2017



#### **Approach to Corporate Governance**

GR Engineering Services Ltd ABN 12 121 542 738 (**Company**) has established a corporate governance framework, the key features of which are set out in this statement. In establishing its corporate governance framework, the Company has referred to the recommendations set out in the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations 3rd Edition (**Principles & Recommendations**).

The Company has followed each recommendation where the Board has considered the recommendation to be an appropriate benchmark for its corporate governance practices. Where the Company's corporate governance practices follow a recommendation, the Board has made appropriate statements reporting on the adoption of the recommendation. In compliance with the "if not, why not" reporting regime, where, after due consideration, the Company's corporate governance practices do not follow a recommendation, the Board has explained it reasons for not following the recommendation and disclosed what, if any, alternative practices the Company has adopted instead of those in the recommendation.

The following governance-related documents can be found on the Company's website at www.gres.com.au, under the section marked "Corporate Governance":

#### Charters

Board Audit and Risk Committee Nomination and Remuneration Committee

#### **Policies and Procedures**

Process for Performance Evaluations Policy and Procedure for the Selection and (Re)Appointment of Directors Induction Program Diversity Policy (summary) Code of Conduct (summary) Policy on Continuous Disclosure (summary) Compliance Procedures (summary) Shareholder Communication and Investor Relations Policy Securities Trading Policy Policy and Procedure for Directors Risk Management Policy Selection, Appointment and Rotation of External Auditors Equity Incentive Plan Rules

The Company reports below on whether it has followed each of the recommendations during the 2016/2017 financial year (**Reporting Period**). The information in this statement is current at 22 August 2017. This statement was approved by a resolution of the Board on 22 August 2017.

Cross-references to the Company's Annual Financial Report in this statement are references to the Company's Annual Financial Report for the year ended 30 June 2017, which is, or will be, disclosed on the Company's website www.gres.com.au, under the section marked "News".

#### Principle 1 – Lay solid foundations for management and oversight

#### **Recommendation 1.1**

The Company has established the respective roles and responsibilities of its Board and management, and those matters expressly reserved to the Board and those delegated to management and has documented this in its *Board Charter*.



#### **Recommendation 1.2**

The Company undertakes appropriate checks before appointing a person or putting forward to shareholders a candidate for election as a director and provides shareholders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.

The checks which are undertaken, and the information provided to shareholders are set out in the Company's *Policy and Procedure for the Selection and (Re) Appointment of Directors*.

#### **Recommendation 1.3**

The Company has a written agreement with each director and senior executive setting out the terms of their appointment. The material terms of any employment, service or consultancy agreement the Company, or any of its child entities, has entered into with its Managing Director, any of its directors, and any other person or entity who is related party of the Managing Director or any of its directors has been disclosed in accordance with ASX Listing Rule 3.16.4 (taking into consideration the exclusions from disclosure outlined in that rule).

#### **Recommendation 1.4**

The Company Secretary is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board as outlined in the Company's Board Charter.

#### **Recommendation 1.5**

The Company has a Diversity Policy, which includes requirements for the Nomination and Remuneration Committee to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the Company's progress in achieving them. A summary of the Company's Diversity Policy is disclosed on the Company's website.

The following measurable objective for achieving gender diversity has been set by the Nomination and Remuneration Committee in accordance with the Diversity Policy:

"Subject to the identification of suitable qualified candidates, to increase the percentage of professional and senior executive positions occupied by women to 15% by 30 June 2017."

The Board continues to work towards meeting this objective and continues to foster a workplace environment and recruitment policies designed to achieve greater female participation in the Company's workforce.

The respective proportions of men and women on the Board, in senior executive positions and across the whole organisation are set out in the following table. "Senior executive" for these purposes means a person who is a Key Management Employee, a General Manager or a member of Senior Management:

	Proportion of women	
Whole organisation	54 out of 410 (13%) (15% as at 30 June 2016)	
Senior executive positions	6 out of 35 (17%) (15% as at 30 June 2016)	
Board	0 out of 6 (0%) (0% as at 30 June 2016)	



#### **Recommendation 1.6**

The Chair is responsible for evaluation of the Board and, when deemed appropriate, Board committees and individual directors. The Chair is also responsible for evaluating the Managing Director.

The Chair evaluates the performance of the Managing Director and other Board members through a series of discussions held throughout the year. These discussions include an assessment of the Company's state of affairs, the risks facing the Company and its economic objectives. The Chair evaluates the extent to which each director has contributed to the efficient utilisation of resources, the identification of risk and the achievement of economic objectives. During these discussions the Chair also elicits confidential feedback from each Director on their view of the interpersonal dynamics between Board members and the quality of the Board's decision making.

During the Reporting Period the Chair evaluated the performance of all Directors, including the Managing Director, in accordance with the above process.

#### **Recommendation 1.7**

The Managing Director is responsible for evaluating the performance of senior executives in accordance with the process disclosed in the Company's *Process for Performance Evaluations*.

During the Reporting Period the Managing Director conducted performance evaluations of Senior Executives. Where these evaluations resulted in the identification of areas where the Senior Executive's technical or interpersonal skills could be strengthened, appropriate training or remedial action was formulated and agreed.

#### Principle 2 – Structure the board to add value

#### **Recommendation 2.1**

The Board has established a Nomination and Remuneration Committee comprising Barry Patterson (Chair), Terrence Strapp and Peter Hood. All members of the Nomination and Remuneration Committee are non-executive directors and all members are independent directors. Accordingly, the Nomination and Remuneration Committee is structured in accordance with Recommendation 2.1.

The Board has adopted a Nomination and Remuneration Committee Charter which describes the role, composition, functions and responsibilities of the Nomination and Remuneration Committee and is disclosed on the Company's website.

The Nominations and Remuneration Committee held no separate meeting during the year electing instead to address matters for its consideration within the context of meetings of the full Board of Directors.

#### **Recommendation 2.2**

The mix of skills and diversity that the Board currently has is a Board comprised of 5 qualified engineers and 1 qualified accountant. The matrix of skills held by the Board is weighted towards those skills which are required to identify, assess, quantify and manage those risks which are most relevant to and prevalent in the Company's business and the industry in which it operates.

All of the Company's directors hold, or have held, positions on the boards of other publicly listed companies and all have extensive experience in the management of organisations across a range of industries.

When necessary, the Board engages the services of external experts and consultants to augment its capacity to consider and assess matters which fall outside the domain of its collective expertise.



#### **Recommendation 2.3**

The Board considers the independence of directors having regard to the relationships listed in Box 2.3 of the Principles & Recommendations. The independent directors of the Company are Messrs Lockyer, Patterson (deemed independent), Strapp and Hood.

Mr Patterson is a substantial shareholder of the Company. Notwithstanding that he is a substantial shareholder the Board considers Mr Patterson to be an independent director because he is not a member of management and is otherwise free of any interest, position, association or relationship (including those listed in Box 2.3 of the Principles & Recommendations) that might influence in a material respect, his capacity to bring an independent judgement to bear on issues before the Board and to act in the best interests of the Company and its members generally. Further, Mr Patterson's interests as a substantial shareholder are considered by the Board to be in line with the interests of all other shareholders.

The length of service of each director is set out in the Directors' Report of the Company's Annual Financial Report.

#### **Recommendation 2.4**

The Board has a majority of directors who are independent.

The Board is comprised of 6 directors four of whom are or are deemed to be independent. The two nonindependent directors are Tony Patrizi and Geoff Jones. Tony Patrizi is a founding shareholders of the Company and Geoff Jones has been employed by the Company since 2011, initially as Chief Operating Officer and since 01 July 2013, as Managing Director. Messrs Patrizi and Jones have thorough knowledge of the Company's business and extensive experience in managing the risks it faces. Their continued presence on the Board is therefore highly valued.

The Board is of a size commensurate with the size and nature of the Company. Should the number of Board members increase, it is the intention of the Company to appoint an additional independent director thereby preserving a majority of independent directors.

#### **Recommendation 2.5**

The Chair of the Board is Phillip Lockyer. Mr Lockyer is an independent director and is not the Chief Executive Officer.

#### **Recommendation 2.6**

The Company has an induction program for new directors and senior executives. The goal of the program is to assist new directors to participate fully and actively in Board decision-making at the earliest opportunity and to assist senior executives to participate fully and actively in management decision-making at the earliest opportunity. The Company's *Induction Program* is disclosed on the Company's website.

The Nomination and Remuneration Committee regularly reviews whether the directors as a group have the skills, knowledge and familiarity with the Company and its operating environment required to fulfil their role on the Board and the Board committees effectively using a Board skills matrix. Where any gaps are identified, the Nomination and Remuneration Committee considers what training or development should be undertaken to fill those gaps. In particular, the Nomination and Remuneration Committee ensures that any director who does not have specialist accounting skills or knowledge has a sufficient understanding of accounting matters to fulfil his or her responsibilities in relation to the Company's financial statements. Directors also receive ongoing briefings from the Company Secretary and Chief Financial Officer on developments in accounting standards.



#### Principle 3 – Act ethically and responsibly

#### **Recommendation 3.1**

The Company has established a Code of Conduct for its directors, senior executives and employees, which is disclosed on the Company's website.

#### Principle 4 – Safeguard integrity in corporate reporting

#### **Recommendation 4.1**

The Board has established an Audit and Risk Committee. The members of the Audit and Risk Committee are Messrs Strapp (Chairman), Patterson and Hood. All members of the Audit and Risk Committee are independent non-executive directors and the Audit and Risk Committee is chaired by Mr Strapp who is not also Chairman of the Board. Accordingly, the Audit and Risk Committee is structured in compliance with Recommendation 4.1.

Terrence Strapp (*CPA, FFin, MAICD*) is a Certified Practicing Accountant and has extensive experience in banking, finance and corporate risk management. Mr Strapp has extensive experience in the preparation and interpretation of financial statements and information.

Peter Hood (*BE* (*Chem*), *MAustIMM*, *FChemE*, *FAICD*) is a Chemical Engineer and was formerly the Chief Executive Officer of Coogee Chemicals and Coogee Resources. He is currently the Chairman of the Australian Chamber of Commerce and Industry and Immediate Past President of the Chamber of Commerce and Industry Western Australia. Peter is currently Chairman of Matrix Composites and Engineering Limited. His broad based commercial experience includes the interpretation of financial statements and information.

Barry Patterson (*ASMM*, *MIMM*, *FAICD*) is a mining engineer with over 50 years' experience in mining and mining services. He was formerly non-executive Chairman of Sonic Healthcare Limited and Silex Systems Limited and is a non-executive director of Dacian Gold Limited. His broad based commercial experience includes the interpretation of financial statements and information.

The Company has also established a Procedure for the Selection, Appointment and Rotation of its External Auditor. The Board is responsible for the initial appointment of the external auditor and the appointment of a new external auditor when any vacancy arises. Candidates for the position of external auditor must demonstrate complete independence from the Company through the engagement period. The Board may otherwise select an external auditor based on criteria relevant to the Company's business and circumstances. The performance of the external auditor is reviewed on an annual basis by the Board.

The Audit and Risk Committee held no separate meeting during the year electing instead to address matters for its consideration within the context of meetings of the full Board of Directors.

The Board has adopted an Audit and Risk Committee Charter which describes the Audit and Risk Committee's role, composition, functions and responsibilities, which is disclosed on the Company's website.

#### **Recommendation 4.2**

Before the Board approved the Company financial statements for the half year ended 31 December 2016 and the full-year ended 30 June 2017, it received from the Managing Director and the Chief Financial Officer a declaration that, in their opinion, the financial records of the Company for the relevant financial period have been properly maintained and that the financial statements for the relevant financial period comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the Company and the consolidated entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.



#### **Recommendation 4.3**

Under section 250RA of the Corporations Act, the Company's auditor is required to attend the Company's annual general meeting at which the audit report is considered, and to be represented by a person who is a suitably qualified member of the audit team that conducted the audit and is in a position to answer questions about the audit. Each year, the Company writes to the Company's auditor to inform them of the date of the Company's annual general meeting.

In accordance with section 250S of the Corporations Act, at the Company's annual general meeting where the Company's auditor or their representative is at the meeting, the Chair allows a reasonable opportunity for the members as a whole at the meeting to ask the auditor (or its representative) questions relevant to the conduct of the audit; the preparation and content of the auditor's report; the accounting policies adopted by the Company in relation to the preparation of the financial statements; and the independence of the auditor in relation to the conduct of the audit. The Chair also allows a reasonable opportunity for the auditor (or their representative) to answer written questions submitted to the auditor under section 250PA of the Corporations Act.

A representative of the Company's auditor, Deloitte Touche Tohmatsu attended the Company's annual general meeting held on 15 November 2016.

#### Principle 5 – Make timely and balanced disclosure

#### **Recommendation 5.1**

The Company has established written policies and procedures for complying with its continuous disclosure obligations under the ASX Listing Rules. A summary of the Company's *Policy on Continuous Disclosure* and *Compliance Procedures* are disclosed on the Company's website at www.gres.com.au.

### Principle 6 – Respect the rights of security holders

#### **Recommendation 6.1**

The Company provides information about itself and its governance to investors via its website at www.gres.com.au as set out in its *Shareholder Communication and Investor Relations Policy*.

#### **Recommendation 6.2**

The Company has designed and implemented an investor relations program to facilitate effective two-way communication with investors. The program is set out in the Company's *Shareholder Communication and Investor Relations Policy*.

#### **Recommendation 6.3**

The Company has in place a *Shareholder Communication and Investor Relations Policy* which outlines the policies and processes that it has in place to facilitate and encourage participation at meetings of shareholders.

#### **Recommendation 6.4**

Shareholders are given the option to receive communications from, and send communications to, the Company and its share registry electronically. This is facilitated through the Company's website which provides access to the Company's and its share registry's full range of contact details, including email address.



#### Principle 7 – Recognise and manage risk

#### **Recommendation 7.1**

As noted above, the Board has established a combined Audit and Risk Committee. The Audit and Risk Committee is structured in accordance with Recommendation 7.1. Please refer to the disclosure above in relation to Recommendation 4.1 in relation to the Audit and Risk Committee.

#### **Recommendation 7.2**

The Audit and Risk Committee reviews the Company's risk management framework annually to satisfy itself that it continues to be sound, to determine whether there have been any changes in the material business risks the Company faces and to ensure that the Company is operating within the risk appetite set by the Board.

#### **Recommendation 7.3**

The Company does not have an internal audit function. To evaluate and continually improve the effectiveness of the Company's risk management and internal control processes, the Board relies on ongoing reporting and discussion of the management of material business risks as outlined in the Company's *Risk Management Policy*.

#### **Recommendation 7.4**

The Company provides engineering and construction services to the mining industry and operations and maintenance services to the oil and gas industry, including producers of coal seam gas. These activities expose the Company, directly and indirectly to environmental, social and economic sustainability risks, which may materially impact the Company's ability to create or preserve value for shareholders over the short, medium or long term.

In relation to the provision of goods and services, these risks are mitigated by virtue of the Company entering a project's life cycle at a stage where all environmental, social and economic requirements of the relevant jurisdiction have been met by the client. The Company does not provide goods and services in circumstances where this is not the case and to that extent, the Company is in a position to continue its business activities in an environmentally, socially and economically sustainable manner.

In relation to the Company's suppliers, the Company takes due care to ensure that the goods and services required for the conduct of its business are sourced from entities which act fairly and responsibly within the environments, societies and economies in which they operate thereby mitigating sustainability risks in relation to these factors.

The Company aims to operate in a socially sustainable way by engaging with the local communities and wherever possible providing employment and training opportunities to members of the local community. In doing so, the Company operates within the framework of local norms and customs and endeavours to ensure that its clients do likewise. The Company will not participate in any activity where it is likely to receive either directly or indirectly, economic benefit through the exploitation of others.



#### Principle 8 – Remunerate fairly and responsibly

#### **Recommendation 8.1**

As noted above in relation to Recommendation 2.1, the Board has established a Nomination and Remuneration Committee. The Nomination and Remuneration Committee is structured in compliance with Recommendation 8.1. Please refer to the disclosure above in relation to Recommendation 2.1 in relation to the Nomination and Remuneration Committee.

#### **Recommendation 8.2**

Details of remuneration, including the Company's policy on remuneration, are contained in the "Remuneration Report" which forms of part of the Directors' Report in the Company's Annual Financial Report. This disclosure includes a summary of the Company's policies regarding the deferral of performance-based remuneration and the reduction, cancellation or clawback of the performance-based remuneration in the event of serious misconduct or a material misstatement in the Company's financial statements.

Under the terms of the GR Engineering Services Limited Equity Incentive Plan (**Plan**), if in the opinion of the Board a participant acts fraudulently or dishonestly or wilfully breaches his or her duties to the Company, the Board may in its absolute discretion determine that all unvested or unexercised performance rights or share appreciation rights held by the participant will lapse.

In addition to the provisions under the Plan, the Board has adopted a clawback policy in relation to any cash bonuses or shares issued pursuant to the Plan. Under this policy the Board reserves the right to take action to reduce, recoup or otherwise adjust the employees performance based remuneration in circumstances where in the opinion of the Board, an employee has acted fraudulently or dishonestly or has wilfully breached his or her duties to the Company.

#### **Recommendation 8.3**

The Company's Remuneration Committee Charter includes a statement of the Company's policy on prohibiting participants in the Plan entering into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the Plan.



### ADDITIONAL ASX INFORMATION

The shareholder information set out below was applicable as at 22 August 2017:

- the twenty largest shareholders held 82.76% of the Ordinary Shares; and ٠
- there were 1,674 ordinary shareholders. •

#### **Distribution of securities**

Analysis of number of equity security holders by size of holding:

Range 1 - 1.000	Total	<b>Units</b> 148.659	% of shares issued 0.10%
1.001 - 5.000	565	1,676,262	1.09%
5,001 - 10,000	337	2,691,129	1.76%
10,001 - 100,000	466	13,674,132	8.92%
100,001 - 1,000,000	37	10,821,862	7.06%
1,000,001 - 9,999,999,999	17	124,242,216	81.07%
	1,674	153,254,260	100.00%

The number of shareholders holding less than a marketable parcel of ordinary shares is 59.

#### Equity security holders

Top 20 Shareholders as at 22 August 2017

'	5	Number of	% of shares
	Name	shares held	issued
1.	Citicorp Nominees Pty Ltd	16,454,140	10.74%
2.	Mr David Joseph Sala Tenna + Ms Jane Frances Sala Tenna	12,325,000	8.04%
3.	Joley Pty Ltd	11,333,334	7.40%
4.	Paksian Pty Ltd	9,798,578	6.39%
5.	Quintal Pty Ltd	9,500,000	6.20%
6.	Kingarth Pty Ltd	9,025,000	5.89%
7.	J P Morgan Nominees Australia Limited	8,835,553	5.77%
8.	Ms Beverley June Schier	8,100,000	5.29%
9.	Mr Giuseppe Totaro	8,000,000	5.22%
10.	Polly Pty Ltd	7,500,000	4.89%
11.	Ledgking Pty Ltd	6,000,000	3.92%
12.	National Nominees Pty Ltd	5,635,093	3.68%
13.	Ms Barbara Ann Woodhouse	3,500,000	2.28%
14.	Mr Stephen Paul Kendrick	3,491,000	2.28%
15.	HSBC Custody Nominees (Australia) Limited	2,120,936	1.38%
16.	Kendrick Investments Pty Ltd	1,384,000	0.90%
17.	BNP Paribas Noms Pty Ltd	1,176,968	0.77%
18.	Mr Cono Antonino Angelo Ricciardo	1,000,000	0.65%
19.	Bond Street Custodians Ltd	832,456	0.54%
20.	Mr Michael Gerald Woodhouse + Mrs Barbara Ann Woodhouse	813,950	0.53%
		126,826,008	82.76%

### Substantial shareholders

0		Number of	% of shares
	Name	shares held	issued
1.	Commonwealth Bank of Australia (and its related bodies corporate)	15,007,914	9.79%
2.	Mr David Joseph Sala Tenna + Ms Jane Frances Sala Tenna	12,325,000	8.04%
3.	Joley Pty Ltd	11,333,334	7.40%
4.	Paksian Pty Ltd	9,798,578	6.39%
5.	Kingarth Pty Ltd	9,795,000	6.39%
6.	Quintal Pty Ltd	9,500,000	6.20%
7.	Ms Beverley June Schier	8,100,000	5.29%
8.	Eley Griffiths Group Pty Limited	8,022,194	5.23%
9.	Mr Giuseppe Totaro	8,000,000	5.22%
10.	Polly Pty Ltd	7,500,000	4.89%



### ADDITIONAL ASX INFORMATION

#### Voting rights

The voting rights attached to ordinary shares are set out below:

#### Ordinary shares

On a show of hands every member present at a meeting in person or by proxy shall have one vote and upon a poll each share shall have one vote.

#### Options over ordinary shares

There are no voting rights attached to Options over the consolidated entity's shares.

#### Performance rights

There are no voting rights attached to Performance Rights over the consolidated entity's shares.

#### Share appreciation rights

There are no voting rights attached to Share Appreciation Rights over the consolidated entity's shares.

#### **Options on issue**

There are nil options on issue at 30 June 2017.

#### **Performance rights**

The following performance rights are on issue:

Number	Vesting date
187,500	31 Mar 2018
127,500	31 Mar 2019
100,000	31 Oct 2020
20,000	13 Jul 2018
30,000	15 Jun 2020

#### Share appreciation rights

The following share appreciation rights are on issue:

Number	Grant date	Expiry date	Exercise price
213,334	12 Nov 2013	30 Jun 2018	\$0.50
650,000	15 Nov 2016	30 Jun 2019	\$0.89
500,000	15 Nov 2016	30 Jun 2020	\$0.89

#### Company secretary

Mr Giuseppe (Joe) Totaro

#### **Registered office**

179 Great Eastern Highway BELMONT WA 6104

#### Principal place of business

179 Great Eastern Highway BELMONT WA 6104 Telephone: (61 8) 6272 6000 Facsimile: (61 8) 6272 6001

#### Share registry

Computershare Investor Services Pty Limited Level 11, 172 St Georges Terrace PERTH WA 6000

#### **On-market buyback**

The consolidated entity has no current on-market buy back scheme.

#### **Restricted securities**

There are no securities subject to any voluntary escrow or any transfer restrictions.